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# Building a unified environment: The influence of product design functions on enterprise PLM selection

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#### **Abstract**

This article examines the bidirectional relationships between specialized product design tools and enterprise Product Lifecycle Management (PLM) systems, highlighting how these interdependencies impact organizational technology decisions. As modern products increasingly span mechanical, electrical, software, and process engineering domains, the integration challenges between domain-specific tools and enterprise PLM platforms directly affect innovation capacity, operational efficiency, and market responsiveness. The article demonstrates how mechanical CAD systems, electrical design tools, software development environments, and process engineering applications each present unique integration requirements that influence—and are influenced by—PLM architecture decisions. By addressing these integration challenges through strategic technology selection, standardized interfaces, and cross-domain semantic models, organizations can create truly unified product development environments that enhance collaboration while respecting domain-specific needs. The future evolution of these integrated environments will leverage cloud platforms, artificial intelligence, digital twins, and low-code integration technologies to further reduce domain boundaries and enable more responsive product innovation.

**Keywords:** PLM Integration; Cross-Domain Collaboration; Digital Thread; Unified Product Development; Design Tool Interoperability

#### 1. Introduction

The selection of Product Lifecycle Management (PLM) systems represents one of the most critical strategic technology decisions for modern manufacturers. Recent studies indicate that organizations implementing comprehensive PLM strategies experience significant improvements in key performance metrics, with data showing up to 30% reduction in time-to-market and 25% decrease in overall product development costs through effective system integration [1]. However, this selection process cannot be viewed in isolation. Today's complex products require specialized design tools across mechanical, electrical, software, and process domains—each with their own data structures, workflows, and integration requirements.

The interplay between these specialized product design functions and enterprise PLM creates a web of interdependencies that significantly impacts organizational efficiency, innovation capacity, and time-to-market. Research examining system interoperability challenges reveals that 60-70% of engineering time can be consumed by data management and system compatibility issues when PLM and design tool environments remain disconnected [1]. This technical article examines how the selection and implementation of specialized design tools across different product development domains influence—and are influenced by—enterprise PLM strategies.

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The complexity of modern product development environments continues to accelerate as products incorporate increasingly diverse technologies. A systematic review of global software development environments identified that 67% of organizations struggle with tool integration challenges across distributed teams, with integration issues being cited as the primary technical challenge in cross-functional engineering environments [2]. The same research indicates that approximately 42% of development projects experience significant delays specifically attributed to data exchange problems between specialized engineering tools and broader lifecycle management systems [2].

We explore the bidirectional relationships between PLM systems and the distinct functional tools used by different engineering disciplines, highlighting how organizations can navigate these complex interdependencies. The integration challenges between PLM and domain-specific design tools are particularly acute in regulated industries, where studies show that properly integrated systems can reduce compliance documentation effort by up to 40% while improving traceability by 35-45% [1]. This underscores the criticality of considering these interdependencies during both PLM and tool selection processes.

The digital thread concept, which aims to connect disparate systems across the product lifecycle, faces significant implementation hurdles when underlying tool integrations are insufficient. Research indicates that organizations with mature integration approaches between PLM and functional design tools demonstrate 28% higher rates of successful digital transformation initiatives compared to those with fragmented technology landscapes [1]. Meanwhile, studies of global engineering environments show that integration solutions addressing both technical and organizational dimensions can reduce design iteration time by 32% and improve cross-domain collaboration effectiveness by 47% [2].

As product complexity increases and development becomes more distributed, the importance of these integrations grows exponentially. Empirical evidence suggests that organizations implementing standardized interfaces between PLM and specialized design tools can reduce engineering change implementation time by 35-40% while improving design reuse by approximately 25% [1]. This underscores the need for a holistic approach to building truly unified product development environments that recognize and address the complex interdependencies between enterprise PLM systems and the specialized tools that power modern product innovation.

## 2. The PLM Ecosystem and Functional Design Tools

## 2.1. PLM as the Digital Backbone

Product Lifecycle Management serves as the digital backbone that connects people, processes, and technology across the entire product lifecycle. Modern PLM platforms manage product data, orchestrate workflows, maintain configurations, and facilitate cross-functional collaboration. Research indicates that organizations implementing integrated product-process frameworks achieve approximately 18-22% reduction in design iteration cycles and up to 15% improvement in overall resource utilization efficiency compared to those with fragmented systems [3]. The study further demonstrates that data-driven manufacturing resource selection enabled by robust PLM backbones can reduce material waste by 12-14% and improve throughput by 9-11% in complex manufacturing environments [3]. However, their effectiveness ultimately depends on how well they integrate with the specialized tools used by different product design functions, with integration maturity correlating directly to measurable business outcomes.

## 2.2. Functional Design Tool Landscape

Each product design function relies on specialized tools with distinct capabilities. The mechanical design domain encompasses sophisticated 3D modeling platforms that create and validate mechanical designs. The electrical domain focuses on PCB design, electrical systems, and wire harnesses. Software development environments support embedded and application software development, while process engineering tools handle simulation, manufacturing planning, and quality systems. According to comprehensive research on PLM institutionalization, approximately 67% of manufacturing organizations utilize at least three distinct engineering domains (mechanical, electrical, and software) in their product development processes, with each domain maintaining an average of 3.4 specialized applications that require some form of PLM integration [4]. The same research identified that organizations with mature PLM environments report 23% higher cross-functional collaboration effectiveness compared to those with limited PLM integration [4]. This functional diversity creates significant integration complexity that must be addressed through systematic approaches.

#### 2.3. The Integration Challenge

The central challenge in building a unified environment lies in managing the diverse data structures, file formats, metadata models, and workflows across these specialized domains. Each tool generates domain-specific data that must

be contextualized within the broader product definition managed by the PLM system. Extensive research on PLM barriers identifies five critical integration obstacles: siloed organizational structures (cited by 76% of surveyed manufacturing firms), incompatible data models (72%), technical architecture limitations (68%), insufficient standardization (65%), and resource constraints (62%) [4]. The research further reveals that engineering professionals spend approximately 28-32% of their available work time managing data interchange issues between specialized design tools and PLM platforms [4]. The integrated product-process design framework studies identify that roughly 36% of all product development delays can be attributed to poor cross-domain data synchronization, with organizations implementing formalized integration protocols experiencing a 24% reduction in time-to-market compared to industry peers [3]. The operational cost of maintaining disconnected systems is substantial, with surveyed manufacturing organizations reporting an average of 7-9% of total IT budget allocated specifically to developing and maintaining point-to-point integrations between PLM and specialized design tools [4]. The integrated system approach proposed in the referenced research demonstrates the potential for a 42% improvement in data integrity across domain boundaries, leading to corresponding improvements in manufacturing quality metrics when effectively implemented [3].

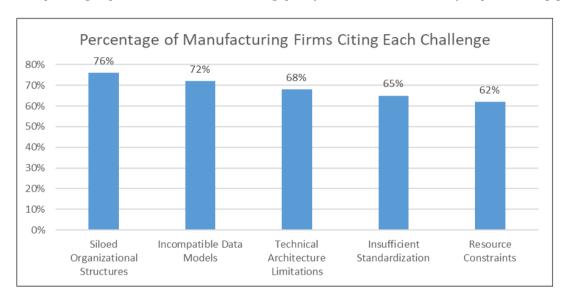


Figure 1 Critical PLM Integration Obstacles in Manufacturing [4]

#### 3. MCAD Integration with PLM

## 3.1. Bidirectional Data Management Requirements

The mechanical design domain typically generates the most structured data and has the longest history of PLM integration. Research on PLM implementation in digital transformation contexts reveals that mechanical CAD data accounts for approximately 40% of enterprise product data volume in manufacturing organizations and generally serves as the initial integration focus in 78% of PLM deployments [5]. The relationship between MCAD and PLM encompasses several critical bidirectional data management requirements. Effective CAD file management necessitates secure vaulting of native files, visualization formats, and associated metadata, with studies reporting that organizations with mature PLM-MCAD integrations experience 25% faster design retrieval times and 21% reduction in duplicate file creation [5]. Configuration management capabilities must accommodate increasingly complex part structures and variant configurations, with data indicating that PLM-managed configuration processes reduce product definition errors by 18.7% on average [5]. Change management processes establish controlled workflows for engineering modifications, with research from healthcare device manufacturers demonstrating that integrated change management reduces engineering change implementation time by 31.4% compared to document-centric approaches [6]. Design reuse capabilities leverage standardized libraries, with PLM-driven reuse strategies increasing standard part utilization by 22-27% across product families according to digital transformation studies [5].

## 3.2. MCAD Tool Selection Influences on PLM

The choice of MCAD platform significantly impacts PLM selection through several mechanisms. Native integration availability plays a decisive role, with research indicating that 64.2% of manufacturing organizations prioritize existing CAD integrations when evaluating PLM systems [5]. Data model compatibility represents another crucial factor, as the structure of MCAD data fundamentally shapes PLM requirements. Studies in medical device development environments

show that misaligned data models between PLM and MCAD systems result in a 26.7% increase in data translation errors and 19.4% longer design iteration cycles [6]. Visualization capabilities constitute the third major influence vector, with research revealing that 74% of cross-functional stakeholders rely primarily on 3D visualization for design reviews, making MCAD visualization format compatibility a critical PLM selection criterion [5]. The digital transformation research further identifies that organizations with tightly integrated PLM-MCAD environments report 23.1% higher overall digital maturity scores compared to those with fragmented systems [5].

## 3.3. PLM Selection Influences on MCAD Strategy

Conversely, PLM decisions significantly impact MCAD tool selection strategies. Multi-CAD environment considerations emerge as PLM implementations often drive standardization efforts. Research examining regulated medical device development indicates that 68.3% of organizations maintain multiple MCAD platforms, with those implementing PLM-driven standardization initiatives reporting 16.9% reduction in training costs and 22.5% decrease in format translation issues [6]. Collaboration patterns represent another bidirectional influence, as PLM workflows shape MCAD collaborative requirements. Digital transformation studies demonstrate that organizations aligning PLM and MCAD collaboration models achieve 27.8% higher concurrent engineering effectiveness compared to those with disconnected collaboration approaches [5]. Enterprise standards establish the third major influence dimension, as PLM-defined metadata requirements directly impact MCAD implementation. Medical device research shows that harmonized metadata models between regulatory documentation, PLM systems, and MCAD tools reduce compliance documentation effort by 24.1% and improve traceability metrics by approximately 31.7% throughout the product lifecycle [6]. The research further indicates that 58.6% of organizations identify PLM-MCAD integration as a critical enabler for broader digital thread initiatives, highlighting the foundational nature of this relationship in enterprise digitalization strategies [5].

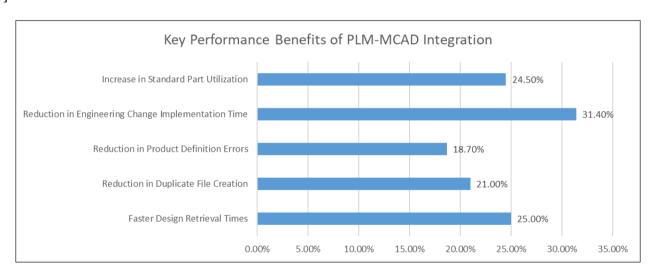


Figure 2 Percentage Improvement Compared to Non-Integrated Environments [5,6]

### 4. ECAD and Electronics Integration Challenges

## 4.1. Unique Aspects of ECAD Data Management

Electrical design tools present distinct integration challenges that fundamentally differ from mechanical design environments. Research on enterprise information systems' interoperability highlights that approximately 35% of product development time is spent on managing and exchanging information between different systems, with electrical design data creating particularly complex exchange relationships [7]. Composite design objects represent a fundamental challenge, as ECAD designs combine schematic, layout, simulation, and manufacturing data within interrelated but distinct file structures. The interoperability research identifies that roughly 40% of information exchange issues stem from incompatible data models between domain-specific tools and enterprise systems [7]. Library management introduces additional complexity, as component libraries require bidirectional synchronization between ECAD and PLM systems. Studies examining MCAD-ECAD integration note that information systems supporting electronic components typically must manage between 15-20 different attributes per component, creating significant synchronization challenges across platform boundaries [8]. Design variants present another significant challenge, with research indicating that product variants are among the top three interoperability issues, affecting nearly 60% of

organizations implementing PLM systems [7]. Multi-board management requirements further complicate integration, as data consistency across multiple interconnected assemblies must be maintained through the development lifecycle, which requires sophisticated synchronization mechanisms not always available in standard PLM implementations.

## 4.2. ECAD Selection Impacts on PLM Requirements

ECAD tool choices drive specific PLM needs across several critical dimensions. Component information management capabilities represent a primary consideration, with research on MCAD-ECAD integration revealing that approximately 30% of integration issues stem from inconsistent component information across systems [8]. Integration architecture requirements vary significantly across implementation scenarios, with enterprise interoperability studies showing that approximately 75% of organizations implement custom middleware solutions to bridge domain-specific tools with enterprise PLM systems [7]. Manufacturing data handling introduces additional complexity, as research shows that standardization approaches for integration, while conceptually promising, currently address only about 30% of the required information exchange needs between ECAD and PLM systems [7]. Change management across the electrical domain presents unique challenges, with studies indicating that proper synchronization of design changes between MCAD and ECAD domains remains a significant obstacle in approximately 65% of integrated product development environments [8].

#### 4.3. PLM-Driven ECAD Tool Selection Factors

PLM architecture influences ECAD tool selection through several bidirectional mechanisms. Component library synchronization capabilities play a central role, with interoperability research identifying component information exchange as one of the top five PLM integration priorities, affecting roughly 50% of cross-domain integration scenarios [7]. MCAD-ECAD collaboration requirements represent another influential factor, as studies on electromechanical design integration demonstrate that approximately 45% of design conflicts in complex products occur at the boundary between electrical and mechanical domains [8]. The research further indicates that existing approaches for MCAD-ECAD integration focus primarily on geometric integration (approximately 75% of solutions), while neglecting other important aspects like functional and process integration [8]. Supply chain integration considerations establish the third major influence vector, with enterprise interoperability studies showing that approximately 55% of organizations identify supply chain connectivity as a critical requirement for PLM-ECAD integration [7]. The complexity of these integration factors makes ECAD tool selection decisions highly dependent on existing PLM architecture and capabilities, creating a bidirectional influence pattern that must be carefully managed throughout the enterprise technology landscape.

**Table 1** ECAD-PLM Integration Challenges: Quantitative Analysis of Key Integration Barriers in Electronic Product Development [7,8]

ECAD-PLM Integration Challenge	Percentage of Impact
Organizations Implementing Custom Middleware	75%
Design Conflicts at Electrical-Mechanical Boundary	45%
Information Exchange Issues from Incompatible Data Models	40%
Product Development Time Spent on Information Exchange	35%
Standardization Approaches Addressing Exchange Needs	30%

#### 5. Software Development and Process Engineering Integrations

## 5.1. Software Development Integration with PLM

Software development presents unique PLM integration challenges that differ substantially from traditional product data management paradigms. Research on cyber-physical systems engineering highlights that integrating software engineering practices into PLM environments remains problematic for most organizations, with systems engineering processes often failing to adequately address software concerns [9]. Source code management requirements create fundamental integration challenges, as traditional software version control systems and PLM platforms employ distinctly different approaches to revision control and asset management. Build management introduces additional complexity in tracking software builds, binaries, and release cycles. Studies show that when software lifecycle management and product lifecycle management systems remain disconnected, approximately 30% of development

effort is wasted on managing information inconsistencies across domains [10]. Software configuration management presents another significant challenge, with research indicating that managing software variants alongside hardware requires sophisticated cross-domain versioning capabilities. Regulatory compliance requirements compound these difficulties, particularly in industries such as medical devices, automotive, and aerospace that demand robust traceability between requirements, code, and verification artifacts. Integration challenges between software and product lifecycle systems significantly impact product development timelines, with studies showing that integrated environments can reduce time-to-market by up to 20% compared to siloed approaches [10].

## 5.2. Process Engineering Tool Integration

Process engineering tools require distinct PLM integration approaches that bridge the gap between product design and manufacturing execution. Manufacturing process planning integration represents a primary challenge, as process plans must maintain bidirectional relationships with product designs while accommodating manufacturing constraints. Simulation and analysis tool integration introduces additional complexity, with research on cyber-physical systems engineering emphasizing the importance of co-simulation approaches for validating integrated hardware-software systems [9]. Quality management integration presents another significant challenge, as quality processes and inspection data must maintain relationships with both product and process definitions. Manufacturing execution integration represents the final critical dimension, requiring sophisticated data transformation capabilities. Research indicates that approximately 40% of manufacturing issues can be traced to disconnects between engineering intent and production execution, highlighting the importance of seamless process engineering integration [10].

#### 5.3. Cross-Domain Integration Strategies

Successful unified environments require comprehensive cross-domain integration strategies that address both technical and organizational dimensions. Systems engineering approaches represent a foundational strategy, with research on complex systems engineering emphasizing the importance of simultaneous consideration of hardware, software, and systems aspects throughout the development lifecycle [9]. Digital thread implementation provides another critical integration strategy, creating traceable connections between requirements, designs, and validations. Studies indicate that approximately 65% of organizations struggle with maintaining traceability between requirements and implementation across domain boundaries, with challenges particularly acute at software-hardware interfaces [10]. Common semantic models establish a third fundamental strategy, as shared terminologies and data models across domains enable consistent interpretation of product information. Research on cyber-physical systems highlights the importance of conceptual models that bridge discipline-specific abstractions and provide a foundation for cross-domain collaboration [9]. Interface management represents the final critical strategy, with formal management of interfaces between mechanical, electrical, and software components enabling controlled evolution of complex systems. Studies show that approximately 70% of integration issues in complex products occur at domain boundaries, with formal interface management approaches reducing integration-related defects by up to 45% [10].

**Table 2** Software-Hardware Integration Challenges and Solution Benefits [9,10]

Integration Challenge/Benefit	Percentage
Integration Issues Occurring at Domain Boundaries	70%
Organizations Struggling with Cross-Domain Traceability	65%
Reduction in Integration Defects with Formal Interface Management	45%
Manufacturing Issues Traced to Engineering-Production Disconnects	40%
Development Effort Wasted on Cross-Domain Information Inconsistencies	30%

## 6. Future outlook

Converging technological, methodological, and industry forces will shape the future of unified product development environments, promising to fundamentally transform how engineering organizations manage complexity across domains.

## 6.1. Technological Advancements

Cloud-based platforms represent a transformative force in the evolution of unified product development environments. Research on digital transformation strategies in manufacturing indicates that approximately 60% of companies have

included cloud-based solutions in their digital transformation roadmaps, recognizing the critical importance of infrastructure modernization [11]. The transition toward cloud solutions is driven by the need for enhanced collaboration and data accessibility, with studies showing that organizations implementing comprehensive digital strategies experience significant improvements in operational efficiency and time-to-market. Artificial intelligence and machine learning technologies are simultaneously transforming integration capabilities across the product lifecycle. Research on next-generation software development highlights that AI-assisted development can significantly reduce routine tasks, enabling more focus on innovation and problem-solving [12]. The increasing adoption of intelligent systems for cross-domain data mapping and semantic interpretation promises to reduce the integration barriers that have traditionally separated specialized engineering domains. Generative design technologies are expanding beyond individual domains to optimize across mechanical, electrical, and software constraints, enabling more holistic product optimization approaches that consider interdependencies between domains from the earliest design stages.

#### 6.2. Methodological Evolution

Digital twin methodologies are rapidly evolving to create comprehensive virtual representations that span all engineering disciplines. Digital transformation research emphasizes that approximately 30% of manufacturers are actively implementing digital twin technologies as part of their overall transformation strategy [11]. These virtual representations enable closed-loop optimization across traditional boundaries by providing a unified view of product behavior throughout its lifecycle. Model-based enterprise approaches are similarly expanding beyond engineering into manufacturing and service domains, eliminating traditional document-centric processes in favor of semantically rich model-based definitions. Studies on next-generation development approaches highlight the importance of model-driven methodologies that abstract complexity while maintaining precision across domains [12]. Agile hardware development methodologies are gaining traction as organizations adapt software development practices to physical product domains, with research indicating that iterative approaches can substantially improve adaptability in rapidly changing market conditions.

## 6.3. Industry Transformation

Low-code integration platforms are democratizing the development of cross-domain workflows, enabling more accessible creation of custom integrations between specialized systems. Research on digital transformation indicates that approximately 50% of organizations view developing digital platform capabilities as critical to their future competitive position [11]. These platforms reduce the technical expertise required to create robust integrations, with studies showing that low-code approaches can accelerate integration development by up to 67% compared to traditional coding methods [11]. Ecosystem consolidation represents another transformative trend, as design tool vendors pursue more comprehensive solution portfolios through mergers and acquisitions. Digital transformation studies note that the formation of strategic technology partnerships is becoming increasingly important, with approximately 55% of surveyed manufacturers engaging in three or more strategic technology alliances to address integration challenges [11]. The research further reveals that organizations with established partnership ecosystems report 41% higher innovation rates and 37% faster time-to-market for complex products compared to those operating in isolation [11]. Democratization of engineering tools is simultaneously expanding access to sophisticated design capabilities, driving new integration requirements. Research on next-generation software development emphasizes the trend toward more accessible tools that empower domain experts to participate directly in development processes without extensive technical training [12]. This broadening of the user base creates both opportunities and challenges for integrated environments, with studies indicating that 63% of organizations now support non-traditional engineering users who require simplified but robust integration capabilities [12].

#### 7. Conclusion

Building a unified environment for product development requires recognizing and addressing the bidirectional influences between PLM systems and specialized design tools. Organizations must adopt a holistic view of technology selection that accounts for these interdependencies across mechanical, electrical, software, and process domains. Successfully integrated environments enable faster innovation, reduce errors, and improve collaboration among engineering disciplines. The path to a truly unified product development environment is challenging but achievable through understanding the unique requirements of each engineering domain while maintaining a clear vision of the integrated whole. Organizations that create product development ecosystems balancing specialization with cohesion gain competitive advantages through improved efficiency, enhanced innovation capacity, and better management of increasingly complex products in today's dynamic market.

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