

# International Journal of Science and Research Archive

eISSN: 2582-8185 Cross Ref DOI: 10.30574/ijsra Journal homepage: https://ijsra.net/



(RESEARCH ARTICLE)



# The impact of Artificial Intelligence on the accounting profession: technological advancements and employment perspectives

Ishrak Alim \*

Department of Accounting Analytics, Pompea College of Business, University of New Haven, West Haven, Connecticut, United States.

International Journal of Science and Research Archive, 2025, 15(03), 1173-1187

Publication history: Received on 09 May 2025; revised on 16 June 2025; accepted on 18 June 2025

Article DOI: https://doi.org/10.30574/ijsra.2025.15.3.1873

## **Abstract**

The integration of Artificial Intelligence (AI) into the accounting profession signifies a transformative shift in how accounting tasks are performed. This paper explores the extent and motivations behind AI investments by major accounting firms and examines the impact of these investments on employment within the sector. By analyzing data from industry reports, company investment records, and employee surveys, this study provides a comprehensive understanding of how AI is reshaping accounting practices and job roles. Findings indicate that while AI enhances efficiency and decision-making, it also necessitates new skills and poses job security and regulatory compliance challenges. The research underscores the importance of continuous learning and strategic investment in AI to navigate the evolving landscape of the accounting profession.

**Keywords:** Artificial Intelligence; Accounting; Technological Advancements; Employment Impact; Workforce Transformation; AI Integration

## 1. Introduction

Integrating Artificial Intelligence into almost every sector drastically changes traditional practices and transforms the future of work. AI is growing rapidly in nearly every industry and transforming worldwide. AI can soon replace skills like programming, coding, accounting, and financial analysis. Around 55 percent of organizations have adopted artificial intelligence (AI) to expand their business in this age of modern science. However, this surge in AI integration also raises concerns about job disruption, data privacy, and ethical implications (Thomas, 2024). As AI continues to evolve, understanding its impact on employment and the measures needed to address these challenges is crucial for navigating the future work landscape.

The AI market is expected to reach \$407 billion by 2027, illustrating the significant investment and growth in this field. Additionally, AI is projected to contribute a 21% net increase to the United States GDP by 2030, underscoring its economic impact (24 Top AI Statistics And Trends In 2024, 2024). However, this surge in AI integration also raises significant concerns about job disruption, data privacy, and ethical implications. As AI continues to evolve, understanding its impact on employment and the measures needed to address these challenges is crucial for navigating the future work landscape.

This research paper aims to explore two primary areas: the extent and reasons for AI investments by accounting companies and the employment expectations and impacts these investments have on their workforce. By examining these factors, this study seeks to provide a comprehensive understanding of how AI is reshaping the accounting industry and offers insights into how accountants can adapt to these advancements. The analysis includes data from industry reports, company investment records, market analyses, and employee surveys conducted by major accounting firms. This approach ensures a well-rounded perspective on the current trends and future implications of AI in accounting.

<sup>\*</sup> Corresponding author: Ishrak Alim

#### 2. Literature Review

#### 2.1. Introduction

The integration of Artificial Intelligence (AI) into the accounting profession marks a profound transformation in how accounting tasks are executed. This literature review explores the technological advancements AI brings to accounting, its impact on employment within the sector, and the evolving skill set required for accountants to thrive in an AI-integrated environment. The review synthesizes findings from multiple studies, highlighting key themes and identifying gaps in the current literature.

## 2.2. Technological Advancements in Accounting

AI technologies have revolutionized the accounting field by automating numerous traditional tasks. AI can perform basic financial tasks such as data entry, transaction processing, and auditing with high accuracy and efficiency, significantly reducing human error and increasing productivity (Li & Zheng, 2018) (Li, Haohao, & Ming, 2020). The use of AI in financial reporting and analysis allows for real-time data processing. It enhances the accuracy of financial statements, as supported by studies highlighting AI's role in improving the quality of accounting information by automating financial procedures and reducing the risk of errors (Li & Zheng, 2018) (Li, Haohao, & Ming, 2020).

The integration of AI into financial systems also enables the detection of anomalies and fraud, thereby enhancing the reliability of financial data. AI-driven tools can continuously monitor transactions and identify suspicious activities, which significantly mitigates the risk of financial fraud (KPMG, 2023) (Li & Zheng, 2018). Additionally, AI's ability to handle large datasets and perform complex analyses provides deeper insights into financial data, facilitating better decision-making and strategic planning (EY, 2024).

## 2.3. Impact on Employment and Job Roles

The introduction of AI into accounting has raised concerns about job displacement. However, the literature suggests that AI will not lead to mass unemployment among accountants but will instead transform their roles. Zehong Li and Li Zheng (2018) argue that AI will automate routine tasks, allowing accountants to focus on more value-added activities such as financial analysis and decision-making (Li & Zheng, 2018). Accountants will need to adapt by acquiring new skills and embracing new technologies.

AI's impact on employment is twofold: while it reduces the need for basic accounting personnel, it creates opportunities for accountants with advanced analytical and managerial skills. The studies highlight that accountants must develop competencies in AI and data analytics to remain relevant in the evolving landscape. The demand for accountants who can interpret AI-generated data and provide strategic insights is on the rise (Li, Haohao, & Ming, 2020) (Li & Zheng, 2018).

## 2.4. Employment Perspectives and Skills Requirements

Despite the benefits, the adoption of AI in accounting raises concerns about job displacement and the future role of accountants. Studies indicate that while AI can automate routine tasks, it cannot entirely replace the need for human judgment and expertise in complex decision-making processes. AI can handle data processing and preliminary analysis, but the interpretation of results and strategic decision-making still require human intervention (Li & Zheng, 2018) (Li, Haohao, & Ming, 2020). Furthermore, AI tools can enhance the decision-making capabilities of accountants by providing accurate and timely information, enabling them to focus on higher-value tasks (Deloitte, 2024).

The changing landscape necessitates that accountants acquire new skills to remain relevant. Proficiency in AI and data analytics, alongside traditional accounting knowledge, is becoming increasingly important. Accountants must develop competencies in using AI tools, understanding machine learning algorithms, and leveraging big data for financial analysis. This evolution in skill requirements is emphasized in research highlighting the need for continuous learning and adaptation among accounting professionals (Li & Zheng, 2018) (Li, Haohao, & Ming, 2020). Additionally, accounting education programs must adapt to these changes by incorporating AI and data analytics into their curricula to prepare future accountants for the evolving industry (EY, 2024).

## 2.5. Investment Trends in AI by Accounting Firms

Major accounting firms are significantly investing in AI technologies to enhance their service offerings and operational efficiency. The studies reviewed indicate that these investments are driven by the need to stay competitive and provide

value-added services to clients. AI technologies enable firms to offer more accurate and timely financial insights, thereby improving client satisfaction and loyalty.

The strategic motivations behind these investments include the desire to automate routine tasks, reduce operational costs, and enhance the accuracy of financial reporting. Firms are also investing in AI to develop new service lines and improve their decision-making processes. The literature suggests that firms that successfully integrate AI into their operations will gain a competitive edge in the market.

#### 2.6. Conclusion

The integration of AI into the accounting profession brings both opportunities and challenges. While AI automates routine tasks and enhances the accuracy of financial reporting, it also requires accountants to develop new skills and adapt to changing job roles. Educational institutions and professional training programs must evolve to equip accountants with the necessary competencies for the AI era. Major accounting firms' investments in AI highlight the strategic importance of this technology in the future of accounting.

This literature review provides a comprehensive understanding of the impact of AI on accounting, focusing on technological advancements, employment perspectives, and investment trends. By synthesizing findings from multiple studies, it offers valuable insights for accounting professionals, educators, and industry leaders on navigating the evolving landscape of accounting in the age of AI.

## 3. Methodology

## 3.1. Data Collection

Data for this research was collected through multiple channels:

#### 3.1.1. Survey Data

Deloitte Surveys: Insights were drawn from several Deloitte surveys, including "The rapid emergence of Generative AI in Switzerland" (2023), "AI Can Cut Costs - But at What Cost to the Workforce Experience?" (2023), and "The State of Generative AI in the Enterprise: Now decides next" (2024). These surveys provided valuable information on AI adoption, employee sentiments, and the impact of AI on workplace dynamics.

PwC Surveys: The "Global Workforce Hopes and Fears Survey" (2024) and the "AI Jobs Barometer" (2024) from PwC were utilized to understand workforce sentiments, the impact of AI on job roles, and the necessity for upskilling.

EY Surveys: The EY technology pulse poll (2024) provided insights into the effects of AI on the future of work in the technology sector, focusing on AI adoption and its challenges.

## 3.1.2. Investment Data

**Company Press Releases and Reports:** Investment data was collected from official company websites and other credible sources. This included:

- Deloitte's \$2 billion investment in AI as part of its IndustryAdvantage initiative.
- PwC's \$1 billion investment in AI over three years, in partnership with Microsoft.
- EY's \$1.4 billion investment in AI, culminating in the launch of their platform EY.ai.
- KPMG's \$2 billion investment in AI and cloud services over five years, in collaboration with Microsoft.

#### 3.1.3. Market Analyses

Additional data on AI investment trends and technological advancements were obtained from industry reports and market analyses, providing a comprehensive view of the strategic motivations and outcomes of AI investments by major accounting firms.

## 3.2. Data Analysis

The collected data was analyzed to identify common themes, significant findings, and key insights. The analysis focused on:

- <u>Technological Insights:</u> Understanding how AI is reshaping accounting processes, and identifying the key AI technologies driving these changes.
- <u>Employment Impact:</u> Assessing how AI influences job roles and employment opportunities within the accounting profession, and providing recommendations for accountants on adapting to AI advancements and acquiring necessary skills.
- <u>Investment Analysis:</u> Conducting a comprehensive analysis of investment trends in AI by major accounting firms, and exploring the strategic reasons behind these investments.

This research employed a mixed-methods approach, combining qualitative and quantitative data from surveys, company reports, and market analyses. The findings provide a detailed understanding of the impact of AI on the accounting profession, highlighting both opportunities and challenges. The recommendations aim to guide accountants and organizations in navigating the evolving landscape of accounting in the age of AI.

#### 3.3. Limitations

## 3.3.1. Data Availability

The availability of up-to-date and comprehensive data is a primary limitation. While efforts were made to gather relevant information from various sources, some data may be incomplete or outdated due to the rapidly evolving nature of AI technology and its integration into the accounting sector.

#### 3.3.2. Survey Response Bias

The survey data relies heavily on self-reported information, introducing the potential for response bias. Participants may provide socially acceptable answers rather than their true opinions or experiences, impacting the accuracy of findings related to employee sentiments and the perceived impact of AI on job roles.

#### 3.3.3. Generalizability

The findings are based on surveys and reports from major accounting firms like Deloitte, PwC, EY, and KPMG. While these firms are significant industry players, the results may not be fully generalizable to smaller firms or those in different regions with varying levels of AI adoption.

## 3.3.4. Rapid Technological Changes

Al technology advances rapidly, leading to continuous changes in its applications and impact. This research is based on data available up to the time of writing and may not account for subsequent advancements or shifts in Al technology and its industry integration.

## 3.3.5. Limited Scope

This research focuses on AI investment trends and the impact on job roles within the accounting profession. Other relevant aspects, such as regulatory compliance, client interactions, and ethical considerations, were not explored in detail, suggesting areas for future research.

### 3.3.6. Data Integration and Comparability

Integrating and comparing data from various sources, including surveys, company reports, and market analyses, presents a challenge due to differing methodologies and scopes. This may result in inconsistencies in findings.

# ${\it 3.3.7. Potential for Technological Overestimation}$

Projections regarding AI's impact on productivity and job creation might not fully materialize. Challenges like regulatory hurdles, ethical concerns, and technical limitations may hinder the anticipated benefits, potentially leading to an overestimation of positive outcomes.

Despite these limitations, this research provides valuable insights into the current state of AI investment and its impact on the accounting profession, offering a foundation for further exploration and analysis.

## 4. Survey and Reports

## 4.1. Key Insights from Deloitte's AI Surveys and Reports

The Deloitte survey titled "The rapid emergence of Generative AI in Switzerland," conducted in June and July 2023, offers significant insights into the adoption and impact of AI in the workplace. This survey included 1,002 individuals who potentially use Generative AI in their work. It revealed that 61% of employees who work with computers already use Generative AI tools in their jobs, often without their line manager's knowledge, and 64% use them in their private lives. The most commonly used AI tools are text generation 47%, image generation 26%, and coding assistance 24% of programs. Employee sentiments and concerns were notable, with nearly half 43% of the respondents worried about job losses due to AI within the next five years, a concern more pronounced among frequent AI users (69%). Additionally, over half of the respondents (54%) believe they need to learn how to use AI tools, but only 31% have received training from their employers. Benefits of AI reported include enhanced efficiency (63%), creativity (54%), and work quality (45%), with users generally rating their satisfaction with AI at seven out of ten points. However, significant challenges such as a lack of internal guidelines for AI usage, potential security issues, and concerns about incorrect or incomplete information, cybersecurity, data protection, and lack of transparency were identified. (Deloitte, 2023).

Another Deloitte report, "AI Can Cut Costs - But at What Cost to the Workforce Experience?", provides a comprehensive analysis of AI's anticipated impact on workplace dynamics, focusing on both benefits and challenges. Conducted through a roundtable discussion in November 2023 with 142 senior workforce experience leaders, the report highlights that while only 10% of leaders currently use AI frequently for decision-making, 74% anticipate doing so within the next five years. This shift underscores the rapid pace of AI adoption but also poses risks to workforce experience if human needs are not adequately addressed. The report notes that employee trust declines significantly when AI tools are introduced, with high-trust employees less likely to seek new jobs and more likely to feel motivated at work. Leaders debated AI's impact across efficiency versus inclusivity, creative inspiration versus diligence, personalization versus data privacy, and time for connections versus quality of connections. To maximize AI's return on investment, organizations must protect and elevate the human experience, ensuring transparency and building trust. (Dunlop, Woodward, & Ganoo, 2023).

The Deloitte AI Institute's survey, "The State of Generative AI in the Enterprise: Now decides next," unveiled at the World Economic Forum's annual meeting in Davos in January 2024, reveals high expectations and significant challenges associated with Generative AI adoption. The survey, based on responses from over 2,800 Director to C-suite level executives across six industries and 16 countries, indicates that three-quarters of respondents anticipate Gen AI will transform their organizations within the next three years. However, only a quarter of leaders feel highly prepared to address governance and risk issues related to Gen AI adoption, and just 47% believe their organizations are sufficiently educating employees on Gen AI's capabilities. Significant barriers include a lack of technical talent, governance concerns, and broader societal fears about economic inequality and trust in institutions. To address these concerns, respondents call for more global regulation and collaboration to ensure responsible adoption of Gen AI. The survey underscores the need for comprehensive education and reskilling initiatives, robust governance frameworks, and strategic collaboration to fully realize the benefits of Gen AI. (Deloitte, 2024).

These findings from Deloitte highlight the rapid integration of Generative AI into workplaces and its significant benefits alongside substantial risks. Companies need to take a proactive approach to manage AI adoption effectively and responsibly, ensuring that both employees and corporate processes adapt to this evolving technological landscape. By addressing infrastructure, governance, and talent development challenges, organizations can harness AI's potential while safeguarding the workforce experience and building trust. (Deloitte, 2023), (Deloitte, 2024), (Dunlop, Woodward, & Ganoo, 2023).

# 4.2. Key Insights from PWC's AI Surveys and Reports

PwC's Global Workforce Hopes and Fears Survey highlights a workforce experiencing both the pressures of rapid change and optimism for future opportunities, both positively and negatively. The survey highlights a mixed sentiment among employees, reflecting both enthusiasm for technological advancements and apprehension about job security and the pace of change.

The survey reveals that while a considerable portion of the workforce is engaging with GenAI tools such as ChatGPT and DALL-E, regular usage remains limited. Only 12% of workers report using GenAI daily, and 37% have never used these tools. This indicates a substantial gap in the frequent application of AI technologies, despite their availability. (Global Workforce Hopes and Fears Survey 2024, 2024)

Employees are generally optimistic about the potential benefits of AI. Approximately 76% believe that GenAI will create opportunities to learn new skills, enhance creativity, and improve the quality of their work. However, there are significant concerns as well, with 52% fearing that AI could increase bias and misinformation in their organizations. Additionally, 47% are worried about the negative impact of AI on their job roles, highlighting a critical area for management to address. (Global Workforce Hopes and Fears Survey 2024, 2024)

There is a notable disparity between employees and CEOs regarding the anticipated impact of AI. CEOs are more likely to perceive significant changes due to AI, with 56% expecting major impacts compared to 46% of employees. This discrepancy underscores the need for clear, transparent communication from leadership about the strategic integration of AI and its implications for job roles within the accounting profession. (Global Workforce Hopes and Fears Survey 2024, 2024)

The survey also highlights ongoing financial stress among workers. Although there is a slight improvement in financial security from the previous year, 52% of employees still feel financially stressed. This financial anxiety, combined with increased workloads and the necessity to learn new technologies, adds to the overall stress experienced by the workforce. Notably, 45% of employees report a significant increase in their workload over the past year, and 45% have had to learn new tools and technologies to perform their jobs effectively. (Global Workforce Hopes and Fears Survey 2024, 2024)

Upskilling and continuous learning emerge as critical components in navigating the AI-driven transformation in accounting. Nearly half of the employees consider opportunities to learn new skills as a key factor in their decision to stay with their current employer or move to another job. However, only 46% feel their employers provide adequate opportunities for skill development. This gap emphasizes the need for organizations to invest in robust upskilling programs to ensure a resilient and future-ready workforce. (Global Workforce Hopes and Fears Survey 2024, 2024)

In conclusion, the PwC survey underscores the dual nature of AI integration in the accounting profession, offering significant potential for innovation and efficiency while posing challenges related to job security, workload management, and the need for continuous upskilling. Leaders in the accounting field must focus on fostering a supportive environment that balances the benefits of AI with proactive measures to address employee concerns and facilitate a smooth transition into the future of work. This balanced approach will be crucial for harnessing the full potential of AI and ensuring sustainable growth and adaptation within the profession.

PwC's 2024 AI Jobs Barometer provides an in-depth analysis of AI's transformative impact on the global workforce, relevant to the accounting profession. Based on the examination of over half a billion job ads across 15 countries, the report highlights AI as a significant catalyst for productivity, enhancing labor productivity in AI-exposed sectors nearly five times more than others. CEOs widely recognize AI's potential, with 84% expecting it to increase efficiency and 70% believing it will fundamentally change business models within the next three years. (PwC, 2024)

Despite concerns about job losses, the report reveals that jobs in AI-exposed occupations, such as financial analysts, are still growing, albeit at a slower rate of 27%. This suggests that AI mitigates labor shortages rather than eliminating jobs. The skills required in these AI-exposed roles are evolving rapidly, with a 25% higher rate of skill changes compared to other roles. This necessitates continuous upskilling for workers to stay relevant, as echoed by 69% of global CEOs who foresee most of their workforce needing to develop new skills due to AI. (PwC, 2024)

Moreover, the report underscores the wage premium for AI skills, with specialist AI roles commanding up to a 25% higher salary. This highlights the substantial value placed on these skills by employers. The AI Jobs Barometer indicates that workers who can harness AI enhance their productivity and value, securing better wages and job opportunities. The findings suggest that AI is not leading to widespread job losses but is instead reshaping job roles and increasing the importance of continuous skill development. Embracing AI and adapting to its changes is crucial for workers to thrive in the evolving job market. (PwC, 2024)

## 4.3. Key Insights from EY's AI Surveys and Reports

The EY technology pulse poll, conducted in March 2024, provides critical insights into the effects of artificial intelligence (AI) on the future of work in the technology sector. The survey, which gathered responses from over 250 technology industry leaders, highlights the mixed impact of AI adoption on workforce dynamics. According to the poll, 50% of business leaders anticipate a combination of layoffs and new hires within the next six months as a direct result of AI integration. Despite plans for hiring, 61% of these leaders acknowledge that emerging technology has made it more difficult to source top technology talent (EY, 2024).

The poll reveals that AI is already a significant part of daily operations, with 72% of respondents reporting that their employees use AI daily, primarily for coding, software development, data analysis, and internal and external communications. However, concerns about AI persist, particularly regarding regulation and its potential negative impacts. Specifically, issues like upskilling employees, intellectual property theft, and a lack of transparency in AI decision-making are top of mind for many leaders. Furthermore, nearly half of the respondents agree that more regulation is necessary to address AI-generated bias, protect user privacy, and safeguard intellectual property (EY, 2024).

Despite these challenges, investment in AI continues to grow, with 82% of tech business leaders planning to increase their AI spending over the next year. The focus of these investments is primarily on roles such as cybersecurity analysts, data scientists, and AI engineers. Additionally, companies are taking steps to address the rapid pace of AI advancement by implementing internal development programs and technical certifications. Specifically, 64% of companies have established internal programs to help employees keep pace with generative AI, and 76% have implemented technical certifications (EY, 2024).

These findings illustrate the dual nature of AI's impact on the workforce, simultaneously driving innovation and efficiency while posing significant talent acquisition and regulatory challenges.

## 4.4. Key Insights from Rightworks Survey

The Rightworks survey, conducted in September 2023 with 493 decision-makers in accounting, tax, and bookkeeping firms, reveals critical insights into how AI influences job roles and employment opportunities within the accounting profession. Notably, 73% of respondents are not currently using AI, and 35% have no plans to adopt it, primarily due to a lack of understanding and concerns about cost, trust, and job replacement. The top concerns about AI adoption are inaccuracy (58%) and data privacy (55%), highlighting apprehensions about AI's reliability and security (Bramwell, 2024).

The survey also indicates that 65% of respondents are uncomfortable with their firm's use of AI, driven by a lack of knowledge, with 69% reporting only slight or no knowledge about AI (Bramwell, 2024). However, 38% of firms not using AI are considering future integration, recognizing potential benefits such as efficiency, better service levels, and cost savings (Bramwell, 2024).

To adapt to AI advancements, accountants should engage in continuous learning to enhance AI proficiency, focus on data privacy and security, leverage AI for automating routine tasks, foster a culture of innovation, and enhance communication skills. Firms that embrace technology maturity see up to 39% more revenue per employee, underscoring the financial benefits of technological adoption (Bramwell, 2024). Despite challenges like limited expertise and budget, strategic investments in training and technology infrastructure are crucial for overcoming these barriers.

# 4.5. Key Insight from Karbon Report

The survey reveals significant insights into how AI is influencing job roles and employment opportunities within the accounting profession. A substantial majority of accounting professionals, 71% of respondents, anticipate that AI will bring transformative changes to the industry (Karbon, 2024). This impact, however, varies across different roles within firms. Firm leaders, such as owners, partners, and directors, are more optimistic and likely to embrace AI, viewing it as an ally in enhancing efficiency and growth. In contrast, individual contributors, including accountants and bookkeepers, exhibit greater skepticism, reflecting concerns about potential disruptions. Despite these apprehensions, 58% of respondents do not believe AI will replace their jobs. Instead, AI is seen as a tool that will transform job functions, particularly in bookkeeping, which 59% of respondents believe will be the most disrupted by AI (Karbon, 2024). Currently, AI is primarily utilized for communication tasks, such as composing emails (59%), and task automation (36%), rather than for accounting-specific functions like tax preparation and audit (6%) (Karbon, 2024). This trend indicates a shift in job roles towards more strategic, value-adding activities facilitated by AI.

Ethical and security concerns are also prominent among accounting professionals. A significant 76% of respondents are worried about data security when evaluating AI tools, and 49% are concerned about ethical dilemmas and biases (Karbon, 2024). These concerns highlight the need for responsible AI adoption to safeguard sensitive information and ensure ethical practices. Additionally, the survey underscores the competitive advantage that AI can offer to firms. A significant 67% of respondents agree that AI can serve as a competitive edge, and 46% believe it can help attract and retain talent. The potential benefits of AI include enhanced efficiency, accuracy, and improved client engagement, making it a valuable asset for modern accounting firms (Karbon, 2024).

Despite the excitement surrounding AI, there is a notable gap between interest in AI and actual investment in AI training. While 82% of respondents express intrigue or excitement about AI, only 25% of firms are actively investing in AI training for their teams (Karbon, 2024). This discrepancy is particularly evident in smaller firms, where AI training is relatively low. In contrast, mid-sized and larger firms show a higher commitment to AI training, recognizing its importance for maintaining a competitive advantage and operational effectiveness. This finding suggests that while there is considerable enthusiasm for AI, more effort is needed to provide formalized training and education to fully leverage AI's potential in the accounting industry.

# 5. Data Analysis

## 5.1. Investment Trends in AI by Deloitte

Deloitte has committed a substantial \$2 billion investment in AI through its Industry Advantage initiative, announced on April 4, 2024. (Deloitte, 2024)

This strategic move is aimed at accelerating the development and adoption of AI-driven solutions across various industries. Key components of this investment include the establishment of an industry-focused technology incubator, co-investment with clients to develop industry-specific solutions, and the deployment of over 100 Generative AI (GenAI) enabled accelerators. Deloitte's GenAI tools, integrated with their Trustworthy AITM framework, are designed to enhance innovation, improve processes, and deliver insights across sectors such as healthcare, banking, retail, public sector, and insurance.

A significant portion of the investment is dedicated to workforce development, with initiatives such as an industry-credentialing curriculum for 25,000 professionals, 70+ GenAI learning programs, and training for over 100,000 professionals through Deloitte's Technology Academy. Deloitte's strategy also includes expanding their ecosystem of alliances, partnering with leading technology companies and emerging AI firms to stay at the forefront of technological advancements. This investment underscores Deloitte's focus on creating tailored AI solutions, enhancing efficiency and decision-making processes, and preparing the workforce for an AI-driven future. By fostering innovation and strategic partnerships, Deloitte aims to lead the transformation across various sectors and fully harness the potential of AI.

#### 5.2. Investment Trends in AI by PwC

PwC announced a significant \$1 billion investment in AI over three years, as detailed in their press release from April 26, 2023. (PwC, 2023)

This investment underscores PwC's strategy to enhance its AI capabilities and drive business transformation through generative AI. A major component of this investment is PwC's collaboration with Microsoft, which focuses on leveraging OpenAI's GPT-4/ChatGPT and Azure OpenAI Service. This partnership aims to improve productivity, generate richer insights, and develop new products and services, enhancing trust and driving sustained outcomes for PwC's clients.

The investment also includes integrating generative AI (GenAI) tools within PwC's operations and upskilling its workforce. PwC has begun implementing AI solutions across various industries, including insurance, aviation, and healthcare, to improve efficiency and save costs. Additionally, PwC's partnership with OpenAI, highlighted in the May 29, 2024, press release, emphasizes the firm's commitment to scaling AI capabilities. (PwC, 2024)

PwC uses ChatGPT Enterprise and other advanced GenAI tools to transform its services and internal processes, demonstrating its leadership in AI innovation and its focus on providing practical, impactful solutions for clients.

PwC's strategic investment and partnerships reflect a trend towards leveraging AI to drive business transformation and enhance service delivery. Their commitment to upskilling their workforce and implementing cutting-edge AI tools reinforces their position as a leader in AI-driven business solutions.

#### 5.3. Investment Trends in AI by EY

EY has made a significant \$1.4 billion investment in AI, culminating in the launch of their platform, EY.ai. (EY, 2023). This platform integrates AI into EY's proprietary technologies, such as EY Fabric, which is used by 60,000 clients and over 1.5 million users. EY.ai combines human capabilities with AI to help clients adopt AI responsibly. Key partnerships with Dell Technologies, IBM, Microsoft, SAP, ServiceNow, Thomson Reuters, and UiPath enhance EY's service offerings with advanced AI solutions.

The investment includes the rollout of EYQ, a large language model, and comprehensive AI training for EY employees. This builds on EY's existing AI, data, and analytics learning programs, which have awarded over 100,000 credentials since 2018. EY's AI ecosystem combines business, technological, and academic capabilities, with early access to Microsoft's Azure OpenAI services to develop advanced generative AI solutions.

EY's AI Pulse Survey, conducted among 500 US senior leaders, found that 95% of organizations are investing in AI, with those investing \$10 million or more expected to double next year. Positive returns on AI investments were reported in operational efficiencies (77%), employee productivity (74%), and customer satisfaction (72%). However, gaps were identified in AI infrastructure, governance, and talent development, with only 36% fully investing in data infrastructure and just 37% fully training employees on AI. (EY, 2024).

EY's strategic investment aims to transform client operations and enhance service quality. By embedding generative AI into EY Fabric and supporting clients with tools like the EY.ai Confidence Index and Maturity Model, EY is positioned to drive significant business transformation. The AI Pulse Survey underscores the importance of addressing infrastructure, governance, and talent development to fully harness AI's potential.

### 5.4. Investment Trends in AI by KPMG

KPMG has announced a \$2 billion investment in artificial intelligence (AI) and cloud services over the next five years, as detailed in their press release on July 11, 2023. (Maurer, 2023). This investment, part of an expanded partnership with Microsoft, aims to automate tax, audit, and consulting services, enabling faster analysis and strategic advice. KPMG expects this partnership to generate over \$12 billion in revenue.

The investment focuses heavily on generative AI, using Microsoft's Azure cloud platform and OpenAI technologies. This will enhance KPMG's capabilities in ESG reporting, audit processes, and data analysis. Early access to tools like Microsoft 365 Copilot will strengthen KPMG's service offerings and improve efficiency.

KPMG's collaboration with Salesforce, highlighted in their September 11, 2023 press release, aims to implement AI for customer relationship management (CRM), enhancing marketing, sales, and service strategies. This partnership focuses on driving productivity and personalized customer engagement.

Rather than eliminating jobs, KPMG is reskilling employees and offering extensive AI training, creating new opportunities and fostering growth. These strategic investments reflect KPMG's commitment to integrating advanced technologies into their services, improving client outcomes, and maintaining a competitive edge in the market. (KPMG, 2023).

# 6. Findings/Outcomes

## 6.1. Technological Insights

## 6.1.1. AI's Impact on Accounting Processes

Deloitte's substantial \$2 billion investment in AI is aimed at accelerating AI-driven solutions across various industries, including enhancing innovation, improving processes, and delivering insights. Their initiative, Industry Advantage, incorporates over 100 Generative AI (GenAI) enabled accelerators to significantly transform the accounting and auditing landscape (Deloitte, 2024; Deloitte, 2024). Similarly, PwC's \$1 billion investment emphasizes the use of generative AI to enhance productivity and develop new products and services, particularly through its collaboration with Microsoft and the integration of OpenAI's GPT-4/ChatGPT. This strategic move aims to improve efficiency in operations and save costs across various sectors, including accounting (PwC, 2023). EY's \$1.4 billion investment in AI culminates in the launch of EY.ai, which integrates AI into EY's proprietary technologies. This includes the rollout of a large language model, EYQ, which is expected to transform client operations and enhance service quality by embedding generative AI into EY Fabric, helping clients adopt AI responsibly (EY, 2023). Meanwhile, KPMG's \$2 billion investment focuses on automating tax, audit, and consulting services using Microsoft's Azure cloud platform and OpenAI technologies. This integration aims to enhance KPMG's capabilities in ESG reporting, audit processes, and data analysis, thereby reshaping accounting processes to be more efficient and data-driven (Maurer, 2023).

<u>Key AI Technologies Driving Changes</u>: Across Deloitte, PwC, EY, and KPMG, the use of generative AI, such as OpenAI's GPT-4/ChatGPT, is a common thread. These technologies are employed to enhance innovation, productivity, and decision-making processes within accounting and other sectors (Deloitte, 2024) (EY, 2023) (PwC, 2023) (Maurer,

2023). KPMG's use of Microsoft's Azure cloud platform and OpenAI technologies highlights the significance of cloud-based AI solutions in modernizing accounting processes and enabling faster, more accurate analysis (Maurer, 2023). Additionally, Deloitte's investment includes over 70 GenAI learning programs and comprehensive training for over 100,000 professionals, while EY's AI training programs have awarded over 100,000 credentials since 2018, illustrating the importance of upskilling the workforce to leverage AI technologies effectively (Deloitte, 2024) (EY, 2023).

These findings underscore the transformative impact of AI on accounting processes, driven by advanced generative AI tools and cloud-based AI solutions. The substantial investments and strategic partnerships by major firms like Deloitte, PwC, EY, and KPMG reflect a broader industry trend toward integrating AI to enhance efficiency, innovation, and service quality in accounting.

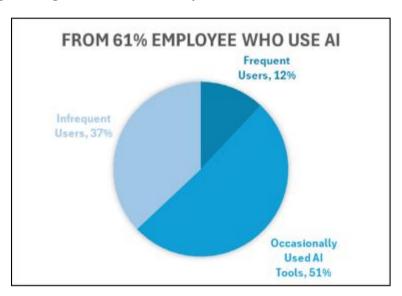
#### 6.2. Employment Impact

Insights into how AI is influencing job roles and employment opportunities within the accounting profession:

#### 6.2.1. Adoption and Integration

A significant number of employees (61%) already use Generative AI tools in their jobs, often without their managers' knowledge (Deloitte, 2023). There is a notable gap between frequent and infrequent users of AI tools, with only 12% of workers using Generative AI daily (PwC, 2024). AI is being integrated into various daily operations such as coding, software development, data analysis, and communications (EY, 2024).

Although more than half of the employees use AI in their workplace, only 12% are frequent users, highlighting a significant gap in the regular integration of AI tools in daily tasks.

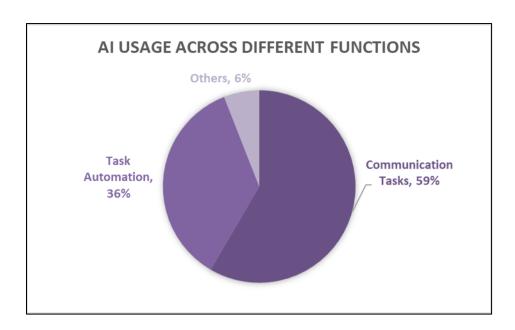


**Figure 1** Distribution of AI Usage Frequency Among Employees Who Use AI Tools — 12% are frequent users, 51% use occasionally, and 37% use infrequently

## 6.2.2. Job Roles and Transformation

All is expected to transform job roles significantly within the next three years, with 74% of senior leaders anticipating frequent use of Al for decision-making (Dunlop, Woodward, & Ganoo, 2023). There is a disparity in the perception of Al's impact between CEOs and employees, highlighting the need for clear communication from leadership (PwC, 2024). All is primarily used for communication tasks (59%) and task automation (36%) rather than accounting-specific functions, indicating a shift towards more strategic activities (Karbon, 2024).

AI is set to revolutionize job roles by shifting focus towards strategic activities, though clear communication from leadership is essential to bridge the perception gap between CEOs and employees.

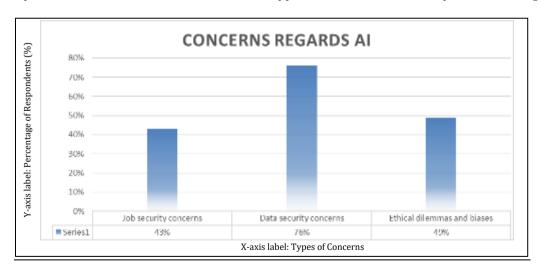


**Figure 2** Breakdown of AI Usage Across Different Functions — 59% of employees use AI for communication tasks, 36% for task automation, and 6% for other purposes

#### 6.2.3. Concerns and Challenges

A considerable portion of the workforce is concerned about job security, with nearly half (43%) worried about job losses due to AI within the next five years (Deloitte, 2023). Ethical and security concerns are prominent, with 76% of respondents worried about data security and 49% concerned about ethical dilemmas and biases (Karbon, 2024). There is a significant gap in AI training, with only 31% of employees having received training from their employers (Deloitte, 2024) and only 25% of firms actively investing in AI training (Karbon, 2024).

Significant concerns about job security, data protection, and ethical dilemmas underscore the critical need for enhanced AI training and proactive investment to address workforce apprehensions and ensure responsible AI integration.

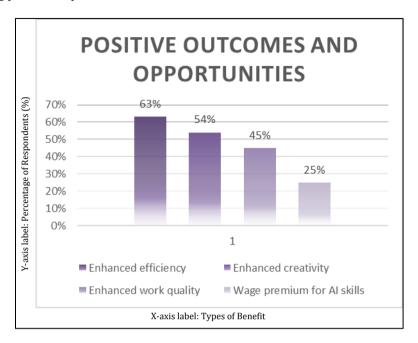


**Figure 3** Key Concerns Regarding AI Adoption — 76% of respondents are concerned about data security, followed by 49% about ethical dilemmas and biases, and 43% about job security

#### 6.2.4. Positive Outcomes and Opportunities

AI offers substantial benefits, including enhanced efficiency (63%), creativity (54%), and work quality (45%) (Deloitte, 2023). There is a wage premium for AI skills, with specialist AI roles commanding up to a 25% higher salary (PwC, 2024). AI-exposed jobs, such as financial analysts, are growing at a slower rate but are not being eliminated, suggesting that AI mitigates labor shortages (PwC, 2024).

In summary, AI integration significantly enhances efficiency, creativity, and work quality while commanding higher wages for AI skills. Despite slower job growth in AI-exposed roles, these positions remain vital, addressing labor shortages and boosting productivity.



**Figure 4** Positive Outcomes and Opportunities from AI Adoption — 63% of respondents identified enhanced efficiency, followed by enhanced work quality (54%), enhanced creativity (45%), and wage premium for AI skills (25%)

#### 6.2.5. Recommendations for Accountants on Adapting to AI

Embracing the incredible potential of AI and staying ahead in the accounting industry is essential. By prioritizing continuous learning and upskilling, accountants and firms can confidently navigate the evolving landscape of technology. Accountants should engage in ongoing education to enhance their proficiency with AI tools and applications. Employers play a critical role in this process by investing in robust upskilling programs. As highlighted by PwC (PwC, 2024), nearly half of the employees consider opportunities to learn new skills a key factor in their job decisions, underscoring the importance of these programs.

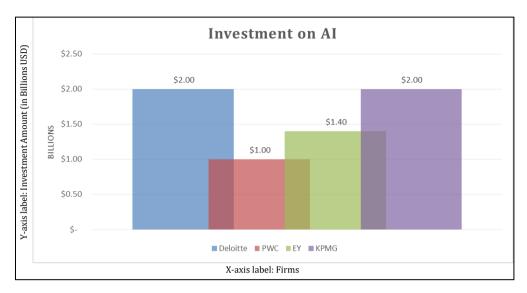
Embracing technology is another crucial recommendation. Accountants should leverage AI to automate routine tasks, allowing them to focus on more strategic, value-adding activities. Firms should encourage the adoption of AI tools to improve efficiency, accuracy, and client engagement, making AI a competitive edge (Karbon, 2024). Concurrently, it is essential to prioritize data privacy and security when integrating AI. Ensuring that sensitive information is safeguarded, and ethical practices are maintained is crucial. Firms must develop and adhere to internal guidelines for AI usage to address concerns about incorrect or incomplete information, cybersecurity, and data protection (Deloitte, 2023).

Fostering a culture of innovation within organizations is also vital. Encouraging employees to experiment with AI tools and explore their potential benefits can drive innovation. Transparent communication from leadership about the strategic integration of AI and its implications for job roles is essential to build trust and reduce apprehension (PwC, 2024). Additionally, AI training and education should be a priority, particularly for smaller firms that need to bridge the gap between interest and actual investment in AI training. Mid-sized and larger firms should continue their commitment to AI training, recognizing its importance for maintaining a competitive advantage and operational effectiveness (Karbon, 2024).

Finally, collaboration and governance are crucial to addressing the challenges of AI adoption, such as governance concerns and societal fears. Organizations should advocate for global regulation and collaboration to ensure responsible AI integration. Comprehensive education and reskilling initiatives, along with robust governance frameworks, are necessary to fully realize the benefits of Generative AI (Deloitte, 2024). By adopting these recommendations, accountants and firms can navigate the AI-driven transformation in the accounting profession, ensuring a resilient and future-ready workforce.

## 6.3. Investment Analysis

Major accounting firms are increasingly investing in artificial intelligence (AI) to drive business transformation and enhance service delivery across various industries. Deloitte, PwC, EY, and KPMG are leading this trend with substantial financial commitments to integrate AI into their operations and client services.



**Figure 5** Al Investment by Leading Accounting Firms — Deloitte and KPMG each invested \$2.00 billion, EY invested \$1.40 billion, and PwC invested \$1.00 billion in AI technologies

Deloitte has committed \$2 billion to its Industry Advantage initiative, announced on April 4, 2024, focusing on developing AI-driven solutions and workforce development. This initiative includes an industry-focused technology incubator, co-investment with clients, and the deployment of over 100 Generative AI (GenAI) enabled accelerators (Deloitte, 2024). The goal is to enhance innovation, improve processes, and deliver insights across sectors such as healthcare, banking, retail, the public sector, and insurance (Deloitte, 2024). A significant portion of the investment is dedicated to training 25,000 professionals through an industry-credentialing curriculum and over 100,000 professionals through Deloitte's Technology Academy.

PwC has announced a \$1 billion investment over three years, as detailed in their press release from April 26, 2023, emphasizing collaboration with Microsoft to leverage OpenAI's GPT-4/ChatGPT and Azure OpenAI Service (PwC, 2023). This partnership aims to boost productivity, generate richer insights, and develop new products and services. PwC's strategy includes integrating GenAI tools within its operations and upskilling its workforce, reflecting a commitment to AI-driven business transformation (PwC, 2023) (PwC, 2024). Investment is being implemented across various industries, including insurance, aviation, and healthcare, to improve efficiency and reduce costs.

EY has made a significant \$1.4 billion investment in launching its platform, EY.ai, integrating AI into its proprietary technologies such as EY Fabric (EY, 2023). This platform combines human capabilities with AI to help clients adopt AI responsibly, supported by partnerships with Dell Technologies, IBM, Microsoft, SAP, ServiceNow, Thomson Reuters, and UiPath (EY, 2023). EY's AI Pulse Survey found that 95% of organizations are investing in AI, with those investing \$10 million or more expected to double next year. Positive returns on AI investments were reported in operational efficiencies (77%), employee productivity (74%), and customer satisfaction (72%), though gaps remain in AI infrastructure, governance, and talent development (EY, 2024).

KPMG has announced a \$2 billion investment in AI and cloud services over the next five years, as detailed in their press release on July 11, 2023 (Maurer, 2023). This investment, part of an expanded partnership with Microsoft, aims to automate tax, audit, and consulting services, leveraging Microsoft's Azure cloud platform and OpenAI technologies (Maurer, 2023). KPMG's collaboration with Salesforce aims to implement AI for customer relationship management, enhancing marketing, sales, and service strategies. KPMG's approach includes reskilling employees and offering extensive AI training, creating new opportunities and fostering growth (KPMG, 2023).

The strategic reasons behind these substantial AI investments by major accounting firms can be summarized as follows. Firstly, AI tools and technologies are being integrated to streamline operations, automate repetitive tasks, and improve

overall efficiency, leading to faster and more accurate analysis and decision-making processes. Secondly, AI-driven solutions enable firms to offer innovative services and generate deeper insights from data, helping to develop new products and services tailored to client needs. Thirdly, investments are heavily focused on training and upskilling employees to ensure they are proficient in AI technologies, preparing the workforce for an AI-driven future and addressing potential skill gaps. Additionally, collaborations with leading technology companies and emerging AI firms allow accounting firms to stay at the forefront of technological advancements, enhancing service offerings and providing access to cutting-edge AI tools. Furthermore, by focusing on industry-specific AI applications, firms can provide tailored solutions that address unique challenges and opportunities within different sectors, such as healthcare, banking, and public services. Finally, embracing AI allows accounting firms to maintain a competitive edge by improving service quality, efficiency, and client satisfaction, positioning them as leaders in the market capable of delivering advanced, impactful solutions.

By investing in AI, these firms are not only transforming their operations but also setting a foundation for future growth and innovation, ensuring they remain relevant and competitive in a rapidly evolving technological landscape.

#### 7. Conclusion

The advent of artificial intelligence will profoundly influence every employment sector. While AI itself will not directly replace jobs, individuals who possess the expertise to integrate AI into their roles effectively will have a competitive advantage, potentially surpassing those who do not. Neglecting to adopt AI technologies may jeopardize one's job security.

This research has highlighted significant trends in AI investments by major accounting firms and the broader implications for the workforce. Firms like Deloitte, PwC, EY, and KPMG are making substantial investments in AI to enhance their service offerings, improve efficiency, and drive innovation. These investments are not only transforming accounting processes but also creating new opportunities for those equipped with AI-related skills.

However, the rapid integration of AI also brings challenges. Concerns about job displacement, data privacy, and ethical implications must be addressed to ensure a balanced approach to AI adoption. Organizations must focus on upskilling their workforce, developing robust governance frameworks, and fostering a culture of continuous learning and adaptation.

Drawing parallels from history, the revolution brought about by the steam engine instilled significant fear among companies and employees who worried about job losses despite its clear benefits. Those who resisted the change eventually found themselves out of business. Similarly, today, companies and individuals must adapt to AI advancements to remain competitive. Embracing AI not only offers opportunities for innovation and growth but also ensures sustainability in an evolving technological landscape. The accounting profession, like all others, must harness AI's potential to drive future success and avoid obsolescence.

## Compliance with ethical standards

Disclosure of conflict of interest

No conflict of interest to be disclosed.

## References

- [1] 24 Top AI Statistics And Trends In 2024. (2024, June 15). Retrieved from Forbes Advisor: https://www.forbes.com/advisor/business/ai-statistics/#sources\_section
- [2] Bramwell, J. (2024, April 16). Most Accounting Firms Are Shying Away From Using AI—For Now, Survey Finds. Retrieved from CPA Practice Advisor: https://www.cpapracticeadvisor.com/2024/04/16/most-accounting-firms-are-shying-away-from-ai-for-now-survey-finds/103979/
- [3] Deloitte. (2023, August 28). AI study: Over 60 per cent use Artificial Intelligence at work almost half of all employees are worried about losing their jobs. Retrieved from Deloitte: https://www2.deloitte.com/ch/en/pages/press-releases/articles/ai-study-almost-half-of-all-employees-are-worried-about-losing-their-jobs.html

- [4] Deloitte. (2024, April 04). Deloitte Invests \$2 Billion to Accelerate IndustryAdvantage™ for Its Clients. Retrieved from Deloitte: https://www2.deloitte.com/us/en/pages/about-deloitte/articles/press-releases/deloitte-invests-two-billion-to-accelerate-industryadvantage-for-its-clients.html
- [5] Deloitte. (2024, January 15). New Deloitte survey finds expectations for Gen AI remain high, but many are feeling pressure to quickly realize value while managing risks. Retrieved from Deloitte: https://www.deloitte.com/global/en/about/press-room/gen-ai-survey.html
- [6] Dunlop, A., Woodward, C., & Ganoo, S. (2023, November). AI Can Cut Costs, But at What Cost to the Workforce Experience? Deloitte Digital.
- [7] EY. (2023, September 13). EY announces launch of artificial intelligence platform EY.ai following US\$1.4b investment. Retrieved from EY: https://www.ey.com/en\_us/newsroom/2023/09/ey-announces-launch-of-artificial-intelligence-platform-ey-ai-following-us-1-4b-investment
- [8] EY. (2024, April 29). EY survey reveals artificial intelligence is creating new hiring needs, while also making it more challenging to source the right talent. Retrieved from EY: https://www.ey.com/en\_us/newsroom/2024/04/ey-survey-ai-creating-new-hiring-needs
- [9] EY. (2024, July 15). New EY research finds AI investment is surging, with senior leaders seeing more positive ROI as hype continues to become reality. Retrieved from EY: https://www.ey.com/en\_us/newsroom/2024/07/new-ey-research-finds-ai-investment-is-surging-with-senior-leaders-seeing-more-positive-roi-as-hype-continues-to-become-reality
- [10] Global Workforce Hopes and Fears Survey 2024. (2024, June 24). Retrieved from PwC: https://www.pwc.com/gx/en/issues/workforce/hopes-and-fears.html
- [11] Karbon. (2024). The State of AI in Accounting Report 2024: Emerging Trends, Challenges, & Opportunities.
- [12] KPMG. (2023, September 11). KPMG Commits to Building a Future of Artificial Intelligence with Salesforce. Retrieved from KPMG: https://kpmg.com/us/en/media/news/kpmg-salesforce-artificial-intelligence.html
- [13] Li, C., Haohao, S., & Ming, F. (2020). Research on the Impact of Artificial Intelligence Technology. Journal of Physics: Conference Series. doi:10.1088/1742-6596/1486/3/032042
- [14] Li, Z., & Zheng, L. (2018). The Impact of Artificial Intelligence on Accounting. Advances in Social Science, Education and Humanities Research, pp. 812-816.
- [15] Maurer, M. (2023, July 11). KPMG Plans \$2 Billion Investment in AI and Cloud Services. The Wall Street Journal.
- [16] PwC. (2023, April 26). PwC US makes \$1 billion investment to expand and scale AI capabilities. Retrieved from PwC: https://www.pwc.com/us/en/about-us/newsroom/press-releases/pwc-us-makes-billion-investment-in-ai-capabilities.html
- [17] PwC. (2024, May 29). PwC is accelerating adoption of AI with ChatGPT Enterprise in US and UK and with clients. Retrieved from PwC: https://www.pwc.com/us/en/about-us/newsroom/press-releases/pwc-us-uk-accelerating-ai-chatgpt-enterprise-adoption.html
- [18] PwC. (2024, May 21). PwC's 2024 AI Jobs Barometer reveals AI's impact on jobs, wages, skills, and productivity. Retrieved from PwC: https://www.pwc.com/gx/en/issues/artificial-intelligence/ai-jobs-barometer.html
- [19] Thomas, M. (2024, March 13). The Future of AI: How Artificial Intelligence Will Change the World. AI is constantly changing our world. Here are just a few ways AI will influence our lives., pp. 1-4.