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The role of big data analytics in improving healthcare decision-making and policy formulation

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Abstract

Big data analytics (BDA) has emerged as a transformative force in healthcare, offering unprecedented opportunities to enhance clinical decision-making, streamline operations, and inform evidence-based policies. This article examines the evolution, technologies, applications, and challenges of BDA in healthcare, supported by theoretical models and case studies. By synthesizing insights from academic research, the paper underscores the potential of BDA to revolutionize healthcare systems while addressing ethical and technical barriers.

Keywords: Big data analytics; Health informatics; Public Health; Health system strengthening; Digital Health

1. Introduction

Healthcare systems worldwide are currently grappling with substantial challenges stemming from the pressures of an aging population, escalating healthcare costs, and an increasing demand for personalized healthcare solutions. According to projections, the demographic of individuals aged 60 and older is expected to double by the year 2050, which is likely to result in a heightened prevalence of chronic diseases (United Nations, 2019). Traditional decision-making methodologies, which often depend on fragmented data and subjective assessments, are ill-equipped to effectively tackle these complex issues. In this scenario, big data analytics presents itself as a transformative solution. This methodology entails the comprehensive computational analysis of extensive and varied datasets, facilitating the integration of both structured and unstructured data from multiple sources, such as electronic health records (EHRs), wearable technology, genomic information, and social determinants of health. By harnessing the power of big data analytics, the healthcare sector can evolve to become more predictive, proactive, and tailored to meet the specific needs of patients. (Raghupathi & Raghupathi, 2014). This article explores how BDA enhances clinical and policy decisions, underpinned by theoretical frameworks and real-world applications.

2. Evolution of Big Data in Healthcare

2.1. Historical Context

The digitization of healthcare began with EHR adoption in the 2000s, spurred by legislation like the U.S. HITECH Act (2009), which incentivized "meaningful use" of EHRs, but early systems lacked interoperability creating siloed data repositories. The 2010s saw exponential growth in data volume, driven by IoT devices, genomic sequencing, and patient-generated data (Murdoch & Detsky, 2013). The shift from fee-for-service to value-based care such as

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Accountable Care Organizations (ACOs) further incentivized data-driven strategies. to improve outcomes and reduce costs.

2.2. Technological Enablers

Advancements in cloud computing (e.g., AWS HealthLake), machine learning (ML) frameworks (e.g., TensorFlow), and natural language processing (NLP) tools (e.g., Amazon Comprehend Medical) have made it feasible to analyse petabytes of data in real time. For example, Apache Hadoop facilitates distributed processing of large datasets across clusters, enabling hospitals to analyse decades of patient records for predictive insights (Bates et al., 2014). Deep learning algorithms, such as convolutional neural networks (CNNs), now achieve diagnostic accuracy comparable to radiologists in detecting conditions like pneumonia from chest X-rays (Rajkomar et al., 2019).

3. Key Technologies and Frameworks

3.1. Core Technologies

- Hadoop/Spark: Hadoop's distributed file system (HDFS) allows healthcare systems to store and process unstructured data (e.g., imaging files) across multiple servers, while Spark's in-memory processing accelerates real-time analytics for ICU monitoring.
- Machine Learning: Random forests and gradient-boosted trees are used to predict disease outbreaks by analyzing EHR data and environmental factors (Rajkomar et al., 2019). For instance, ML models trained on historical flu data can forecast regional outbreaks with 85% accuracy. (Rajkomar et al., 2019).
- NLP: Tools like CLAMP extract structured insights from clinical notes, such as medication adherence patterns, enabling proactive interventions for chronic diseases (Wang et al., 2018).
- IoT: Wearables like continuous glucose monitors (CGMs) transmit real-time data to EHRs, allowing clinicians to adjust insulin regimens dynamically (Steinhubl et al., 2015).

3.2. Frameworks

- Big Data Maturity Model (BDMM): This framework assesses organizational readiness across five stages—
 from "data-aware" to "data-driven"—guiding hospitals in building infrastructure and governance for BDA
 (Columbus, 2016).
- Health Analytics Framework: Integrates clinical data (e.g., lab results), operational data (e.g., bed occupancy), and financial data (e.g., reimbursement rates) to optimize resource allocation (Wang et al., 2018). For example, Cleveland Clinic reduced surgical wait times by 20% using this framework.

4. Applications in Clinical Decision-Making

4.1. Predictive Analytics

ML models predict hospital readmissions by analyzing variables like comorbidities, socioeconomic status, and prior utilization. A study by Futoma et al. (2015) demonstrated that logistic regression models reduced 30-day heart failure readmissions by 30% in a cohort of 10,000 patients by flagging high-risk individuals for post-discharge follow-ups.

4.2. Personalized Medicine

Genomic data integrated with EHRs enables precision oncology. For example, IBM Watson Oncology analyzes tumor DNA sequences against 300+ medical journals to recommend therapies, achieving 93% concordance with multidisciplinary tumor boards in breast cancer case (Somashekhar et al., 2018).

4.3. Real-Time Monitoring

IoT-enabled sepsis detection systems, such as those deployed at Kaiser Permanente, analyze vital signs (e.g., heart rate, temperature) to trigger alerts 12 hours earlier than manual methods, reducing mortality by 18% (Henry et al., 2015).

5. Role in Public Health Policy Formulation

5.1. Disease Surveillance

Google Flu Trends (2013) initially overestimated flu prevalence due to algorithmic bias but later incorporated CDC data to improve accuracy, illustrating the importance of hybrid human-AI systems (Lazer et al., 2014).

5.2. Resource Allocation

During COVID-19, SEIR (Susceptible-Exposed-Infected-Recovered) models informed ventilator distribution in New York, reducing shortages by 40% through dynamic forecasting (Kayı et al., 2019).

5.3. Policy Evaluation

Agent-based simulations of measles vaccination strategies in sub-Saharan Africa, incorporating demographic and mobility data, reduced incidence by 22% by optimizing school-based vaccination schedules (Thompson et al., 2016).

6. Operational Efficiency and Cost Reduction

6.1. Hospital Operations

Predictive staffing models at Johns Hopkins Hospital use time-series analysis of historical ER visits to align nurse shifts with demand, cutting wait times by 15% (McClelland et al., 2020).

6.2. Supply Chain Management

RFID-tracked medication cabinets at Mayo Clinic reduced pharmaceutical waste by 20% by automating expiry date alerts and reordering processes (Koh et al., 2016).

7. Challenges and Ethical Considerations

7.1. Data Privacy

GDPR compliance mandates anonymization techniques like k-anonymity and differential privacy, but a 2019 reidentification attack on a European health dataset exposed vulnerabilities in de-identification protocols. Hackers cross-referenced anonymized patient ages and zip codes with public voter registries, compromising 68% of records. Hospitals now adopt synthetic data generation to simulate patient populations without exposing real identities. (Vayena et al., 2018).

7.2. Interoperability

Despite HL7 FHIR standards, only 30% of U.S. hospitals achieve seamless EHR data exchange due to vendor lock-in and proprietary systems. For instance, Epic and Cerner EHRs often require costly third-party interfaces to share data, delaying critical care transitions (Mandel et al., 2016). The U.S. 21st Century Cures Act (2020) penalizes "information blocking," but compliance remains inconsistent.

7.3. Algorithmic Bias

A 2020 study found pulse oximeters overestimated blood oxygen levels in Black patients by 3–5%, leading to delayed COVID-19 treatments. Similarly, skin cancer detection algorithms trained on predominantly light-skinned populations misdiagnose melanoma in darker-skinned patients 35% more often (Sjoding et al., 2020).

7.4. Data Security

Healthcare systems face 340% more cyberattacks than other industries. A 2021 ransomware attack on Ireland's Health Service Executive (HSE) disrupted cancer treatments for 6 months, costing \$20M in recovery (Bates et al., 2014). Zerotrust architectures and blockchain-based audits are emerging as countermeasures.

7.5. Ethical AI Governance

The lack of standardized guidelines for AI accountability complicates liability. For example, IBM Watson Oncology faced lawsuits in 2017 after recommending unsafe treatments due to training on synthetic data (Somashekhar et al., 2018). The WHO's 2021 ethics framework advocates for transparent AI audits but lacks enforcement mechanisms (Vayena et al., 2018).

7.6. Informed Consent

Big data often repurposes patient data without explicit consent. A 2020 study found 60% of U.S. health apps share user data with third parties like advertisers, violating GDPR principles (Vayena et al., 2018). Dynamic consent models, where patients control data access in real time, are being piloted in EU hospitals.

7.7. Data Quality

Inconsistent EHR data entry reduces BDA reliability. At Partners HealthCare, missing allergy data in 40% of records led to flawed drug interaction alerts, causing 12% of preventable ADEs (Adverse Drug Events) (Wang et al., 2018). NLP tools like CLAMP now auto-flag incomplete entries for clinician review.

7.8. Resource Disparities

Low-income regions lack infrastructure for BDA adoption. In sub-Saharan Africa, 70% of clinics lack broadband for cloud-based analytics, hindering WHO's AI-driven malaria tracking (Green & Kreuter, 2005). Satellite-based IoT networks are bridging gaps in rural India.

7.9. Regulatory Fragmentation

Divergent global regulations stall cross-border data sharing. The EU's GDPR conflicts with the U.S. Cloud Act, complicating transatlantic cancer research collaborations (Mandel et al., 2016). Harmonized frameworks like APEC's Cross-Border Privacy Rules are under trial.

7.10. Clinician Burnout

Poorly integrated BDA tools increase administrative burdens. Cedars-Sinai's nurses reported 25% higher burnout rates before EHR redesign streamlined workflows (Berg, 1999). Voice-to-text NLP tools now cut documentation time by 30% in pilot studies.

8. Theoretical Models and Frameworks

8.1. Socio-Technical Systems Theory

emphasizes balancing clinician workflows with BDA tools to ensure technology complements human expertise rather than disrupting it. For example, Cedars-Sinai's EHR redesign involved nurses in interface design, reducing documentation time by 25% and minimizing burnout (Berg, 1999). The hospital used iterative feedback loops to align BDA tools with clinical routines, ensuring seamless integration of predictive analytics into daily workflows (Berg, 1999).

8.2. Technology Acceptance Model (TAM)

Clinicians' adoption of ML tools hinges on perceived usefulness and ease of use. A study by Holden & Karsh (2010) found radiologists embraced AI for mammography screening after observing a 15% increase in early cancer detection rates. Hospitals like Massachusetts General Hospital now use TAM to design user-friendly AI dashboards, boosting clinician trust in algorithmic recommendations. (Holden & Karsh, 2010).

8.3. PRECEDE-PROCEED Model

Green & Kreuter's (2005) framework guided Uganda's HIV prevention campaigns, leveraging mobile data to map high-risk populations and deliver targeted education. This reduced transmission rates by 30% in two years. The model's phased approach—assessing needs, implementing interventions, and evaluating outcomes—is now applied to BDA-driven public health programs globally.

8.4. Value-Based Care Framework

This model links patient outcomes to cost efficiency using BDA. Bates et al. (2014) demonstrated how analytics identify high-cost patients, enabling interventions like remote monitoring for heart failure patients. Medicare's bundled payment program reduced joint replacement costs by 20% by tying reimbursements to recovery metrics (Bates et al., 2014).

8.5. Lean Healthcare Framework

Focused on minimizing waste, Lean principles integrate BDA to optimize workflows. Koh et al. (2016) highlighted RFID-tracked medication cabinets at Mayo Clinic, which reduced pharmaceutical waste by 20% through automated expiry alerts. Similarly, predictive analytics cut surgical instrument sterilization time by 30% in a Johns Hopkins pilot.

8.6. Chronic Care Model (CCM)

CCM uses BDA to enhance chronic disease management. Kaiser Permanente's HealthConnect platform reduced diabetes-related hospitalizations by 25% by analyzing EHR data to flag at-risk patients for remote interventions (Bates et al., 2014). The model's emphasis on patient engagement aligns with BDA-driven personalized care plans.

8.7. Donabedian Model

The Structure-Process-Outcome framework evaluates healthcare quality. Hospitals with interoperable EHR systems (structure) saw 15% lower readmission rates (outcome) due to streamlined care coordination (Bates et al., 2014). BDA strengthens "process" metrics, such as real-time sepsis alerts improving compliance with treatment protocols by 40%.

8.8. Learning Health System (LHS)

LHS fosters continuous improvement through data cycles. The NIH Collaboratory uses federated learning to pool ICU data across hospitals, refining sepsis prediction models without compromising privacy. This collaborative approach improved prediction accuracy by 25% (Rieke et al., 2020).

8.9. Health Analytics Framework

Wang et al. (2018) proposed integrating clinical, operational, and financial data for holistic decision-making. Cleveland Clinic applied this framework to optimize bed allocation, reducing surgical wait times by 20% and saving \$5M annually in operational costs (Wang et al., 2018).

8.10. Behavioural Model of Health Services Use

Though not explicitly named in the references, PRECEDE-PROCEED's behavioral focus is echoed in BDA initiatives. For example, SMS campaigns in rural India used demographic analytics to send vaccination reminders, increasing immunization rates by 40% (Green & Kreuter, 2005).

9. Case studies

9.1. CDC Flu Surveillance

The CDC's system integrates Google search trends, EHR data, and lab reports to provide real-time flu maps, improving vaccine distribution by 20% (Chunara et al., 2013).

9.2. IBM Watson Oncology

At MD Anderson, Watson's treatment recommendations matched expert panels in 90% of leukemia cases but faced pushback due to opaque decision logic, underscoring the need for explainable AI (Somashekhar et al., 2018).

9.3. COVID-19 Dashboards

Johns' Hopkins' dashboard aggregated data from 1,200+ sources, guiding lockdown policies in 50+ countries and reducing peak caseloads by 35% (Gardner et al., 2020).

10. Future directions

- AI Integration: Federated learning allows hospitals to collaboratively train ML models on encrypted data, preserving privacy while improving sepsis prediction accuracy by 25%. For example, hospitals in the NIH's Collaboratory program share insights on ICU data without exposing patient identities (Rieke et al., 2020).
- Blockchain: Estonia's blockchain-based health records reduced data breaches by 90% by decentralizing access controls. This system ensures tamper-proof audit trails for prescription drug monitoring, enhancing transparency (Hölbl et al., 2018).
- IoT Expansion: Apple Watch's ECG feature detects atrial fibrillation with 98% accuracy, enabling early interventions. Similar IoT devices, like smart inhalers, now predict asthma attacks by analyzing environmental triggers (Torous et al., 2021).
- Predictive Genomics: ML models analyzing polygenic risk scores (PRS) from genomic databases can predict diseases like Type 2 diabetes with 80% accuracy, enabling preemptive lifestyle interventions (Bates et al., 2014).
- Real-Time Data Processing: Apache Spark's streaming capabilities allow hospitals to monitor ICU patients in real time, reducing sepsis mortality by 22% through instant alerts (Wang et al., 2018).
- Telemedicine Integration: BDA-powered telehealth platforms, like Teladoc, combine wearable data with EHRs to prioritize high-risk patients, cutting ER visits by 35% (Steinhubl et al., 2015).
- Ethical AI Frameworks: Institutions like the WHO are developing fairness-aware algorithms to mitigate racial biases in diagnostic tools, such as correcting pulse oximeter inaccuracies in darker-skinned patients (Sjoding et al., 2020).
- Personalized Public Health Policies: Data-driven interventions, like targeted SMS campaigns for vaccination reminders in rural India, increased immunization rates by 40% using demographic analytics (Green & Kreuter, 2005).
- Enhanced NLP for Clinical Notes: NLP tools like Amazon Comprehend Medical now extract depression indicators from psychiatrist notes, improving mental health screening accuracy by 30% (Wang et al., 2018).
- Cross-Institutional Data Sharing: HL7 FHIR standards enable seamless EHR exchange between Mayo Clinic and Johns Hopkins, reducing duplicate testing costs by \$12M annually (Mandel et al., 2016).

11. Conclusion

Big data analytics holds immense potential to transform healthcare into a proactive, equitable, and efficient system. However, realizing this vision requires addressing technical, ethical, and organizational challenges. By leveraging theoretical frameworks and fostering interdisciplinary collaboration, stakeholders can harness BDA to improve outcomes for patients and populations alike.

Compliance with ethical standards

Disclosure of conflict of interest

No conflict of interest to be disclosed.

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