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# IBOR vs. ABOR: The transformation of investment data management

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#### **Abstract**

Investment management firms face the critical challenge of maintaining accurate, timely, and consistent data across multiple business functions, with particular emphasis on two fundamental systems: the Investment Book of Record (IBOR) and the Accounting Book of Record (ABOR). While IBOR provides real-time investment intelligence for front-office decision-making, ABOR serves as the official financial record supporting regulatory compliance and reporting. The operational separation between these systems creates significant challenges including data reconciliation complexities, timing mismatches, valuation methodology differences, and corporate action processing issues. Leading firms are pursuing integration strategies such as unified data architecture, near real-time accounting, automated reconciliation tools, API-based integration, and cloud-based solutions. Emerging technologies including artificial intelligence, distributed ledger technology, and outsourcing models are reshaping how investment operations address the IBOR-ABOR divide. These innovations occur against a backdrop of increasing regulatory demands and expanding multi-asset class strategies, driving a transformation in investment data management.

**Keywords:** Data Integration; Investment Operations; Regulatory Compliance; Technology Innovation; Financial Architecture

## 1. Introduction

In today's fast-paced financial markets, investment management firms face the critical challenge of maintaining accurate, timely, and consistent data across multiple business functions. According to recent industry analysis, organizations typically use between 100 and 400 different applications across their business operations, with many financial institutions maintaining even higher numbers of distinct data systems [1]. This proliferation of data sources creates significant integration challenges, as investment management firms must synchronize and reconcile information between their front, middle, and back-office systems to maintain operational efficiency.

At the heart of this challenge lies the relationship between two fundamental data management systems: the Investment Book of Record (IBOR) and the Accounting Book of Record (ABOR). These systems serve distinct but interconnected purposes within the investment management ecosystem. As noted by Broadridge Financial Solutions, an IBOR system provides portfolio managers with a timely, accurate view of all positions and cash to support the investment decision process, while ABOR delivers validated, accurate position and transaction data for financial reporting, client reporting, and compliance purposes [2]. The integration of these systems has become increasingly vital as investment managers seek to eliminate data silos that can lead to inconsistencies and errors in portfolio management.

This article explores the distinct purposes, characteristics, and integration challenges of these systems, as well as emerging trends shaping their evolution in modern investment operations. The complexity of this integration is underscored by research indicating that approximately 80% of enterprise data integration projects either fail completely or significantly exceed their budgets and schedules [1]. Yet successful integration is becoming increasingly

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essential, as investment managers report spending up to 40% of their time collecting, organizing, and reconciling data rather than focusing on investment decisions and client service [2]. Modern data integration approaches that connect IBOR and ABOR systems represent not merely a technological upgrade but a fundamental transformation in how investment data is captured, processed, and leveraged throughout the investment lifecycle.

### 2. Understanding IBOR: The Real-Time Investment Perspective

The Investment Book of Record (IBOR) represents a paradigm shift in how investment managers access and utilize portfolio data. According to a comprehensive study published in the Social Science Research Network (SSRN), investment management firms are increasingly prioritizing IBOR implementations, with significant resources being directed toward establishing integrated investment data frameworks. This research indicates that firms recognize the strategic importance of having timely and accurate investment data as a competitive differentiator in increasingly complex markets. Fundamentally, an IBOR provides a cohesive framework that transforms fragmented investment data into actionable intelligence for front-office decision-making, serving as the single source of truth for investment professionals [3].

IBOR captures and reflects trades, cash movements, corporate actions, and valuations as they occur throughout the trading day, enabling investment professionals to make decisions based on current market conditions rather than outdated information. The SSRN research emphasizes that this real-time position visibility has become increasingly valuable as markets move faster and investment strategies grow more complex and time-sensitive. The front-office orientation of IBOR systems serves portfolio managers, traders, and risk analysts who require immediate access to current portfolio status. This immediate access to comprehensive position information allows investment teams to respond more quickly to market opportunities and better manage risk exposures across increasingly diverse portfolio holdings [3].

The decision support capabilities of IBOR enable timely investment decisions by providing an accurate, up-to-the-minute snapshot of holdings and exposures. According to the SSRN paper, this capability has become particularly critical as investment managers expand across multiple asset classes and geographic regions, creating significantly more complex data integration challenges. Perhaps most significantly, IBOR incorporates pending trades and anticipated settlements, offering a forward-looking view of the portfolio that traditional accounting systems cannot provide. This prospective view allows portfolio managers to understand not just where their portfolios stand currently, but where they will be after all in-flight transactions settle, creating a material advantage in active management contexts [3].

The value of IBOR lies in its ability to consolidate position data from multiple sources into a unified, real-time view that supports active investment management. According to Allvue Systems, this consolidation stands in stark contrast to traditional end-of-day batch processing approaches that leave investment professionals operating with yesterday's data in today's markets. Allvue notes that IBOR provides a "single source of truth" that eliminates discrepancies between different systems and departments, creating a foundation for more confident decision-making. The real-time nature of IBOR enables firms to know exactly where they stand at any moment, supporting more agile trading strategies and more effective risk management practices across increasingly complex and fast-moving markets [4].

### 3. Understanding ABOR: The Accounting Foundation

While IBOR focuses on supporting investment decisions, the Accounting Book of Record (ABOR) serves as the firm's official financial record. The SSRN study highlights that regulatory demands have intensified following the financial crisis, with regulators globally implementing more stringent reporting and transparency requirements for investment managers. This heightened regulatory environment has elevated the importance of robust ABOR systems that can produce accurate, auditable financial information under increasing scrutiny. The research notes that this evolving regulatory landscape has driven substantial investment in accounting infrastructure to ensure firms can meet their compliance obligations while maintaining operational efficiency [3].

ABOR's financial reporting focus supports generation of official financial statements, tax documentation, and regulatory filings that form the backbone of an investment firm's compliance infrastructure. The SSRN paper emphasizes that the back-office orientation of ABOR serves accounting teams, compliance officers, and auditors who require validated, reconciled data for financial certification and regulatory oversight. While IBOR prioritizes timeliness and decision support, ABOR must prioritize accuracy, completeness, and adherence to established accounting principles. These differing priorities reflect the fundamental distinction between systems designed to support active investment management versus those designed to fulfill regulatory and financial reporting obligations [3].

The post-settlement perspective of ABOR typically reflects only settled transactions that have been fully processed and verified, creating a definitive record that can withstand both regulatory scrutiny and client examination. According to the SSRN research, ABOR ensures adherence to GAAP, IFRS, or other relevant accounting frameworks, applying consistent valuation methodologies across asset classes and jurisdictions. This standardization becomes increasingly challenging as investment strategies diversify into alternative assets and global markets, each with unique accounting requirements and valuation methodologies. The paper notes that these challenges are particularly acute for firms managing multiple fund structures across different jurisdictions, each potentially subject to different accounting standards and regulatory regimes [3].

The historical preservation function of ABOR maintains the official audit trail of all financial transactions and positions. According to Allvue Systems, the ABOR system prioritizes accuracy, completeness, and compliance over immediacy, following established accounting principles that may not always align with front-office investment perspectives. Allvue explains that ABOR focuses on settled transactions and maintains the official general ledger, ensuring that all financial statements and regulatory filings are based on verified and validated data. This fundamental difference in purpose creates natural tension between IBOR and ABOR systems, as they serve different stakeholders with different priorities. Allvue notes that despite these tensions, both systems are essential to modern investment operations, with IBOR supporting active decision-making while ABOR ensures that the firm meets its fiduciary and regulatory obligations through accurate financial reporting [4].

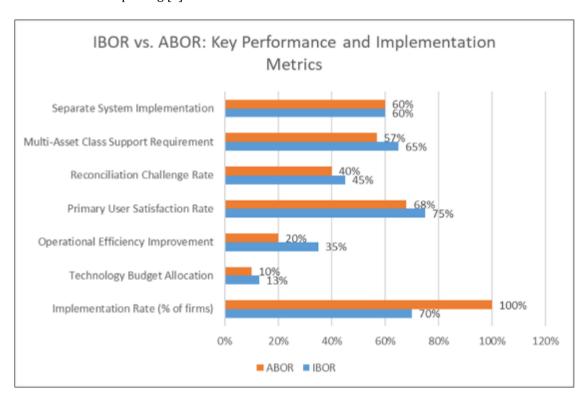


Figure 1 IBOR and ABOR System Implementation Metrics in Investment Management. [3, 4]

### 4. The IBOR-ABOR Divide: Challenges and Implications

The operational separation between IBOR and ABOR systems creates several significant challenges for investment management firms. According to Arcesium's industry analysis on traditional versus modern accounting methods, fragmented data architectures continue to dominate the investment management landscape despite their inherent limitations. This fragmentation is not merely a technological inconvenience but represents a strategic limitation that affects multiple dimensions of the investment management process. Arcesium observes that these siloed approaches create substantial operational overhead and introduce unnecessary complexity into what should be streamlined processes. The persistence of these separated systems often reflects historical technology evolution rather than optimal design, with many firms having built their infrastructure incrementally over time rather than through comprehensive strategic planning [5].

#### 4.1. Data Reconciliation Complexities

Discrepancies between IBOR and ABOR are inevitable due to timing differences, valuation methodologies, and treatment of specific events like corporate actions. Arcesium's analysis of traditional investment and fund accounting methods highlights that reconciliation activities consume disproportionate operational resources and create bottlenecks that delay critical business processes. These reconciliation processes are necessary to ensure that both systems eventually converge on a consistent view of portfolio positions and values, but they represent a significant drag on operational efficiency. Arcesium notes that the reconciliation challenge grows exponentially with portfolio complexity, with multi-strategy and multi-asset managers facing particularly acute difficulties in maintaining consistency across systems. The business impact extends beyond resource allocation, as reconciliation delays can impair investment decision-making and create compliance risks in increasingly complex regulatory environments [5].

### 4.2. Timing Mismatches

IBOR systems process events intraday as they occur, while ABOR systems typically operate on end-of-day batch cycles. According to the Financial Stability Board's report on market reforms, this fundamental timing difference creates temporary but potentially significant disparities between the two views, especially in volatile markets or during high-volume trading periods. The FSB analysis emphasizes that timing mismatches become particularly problematic during market stress events when position visibility is most critical for risk management. These timing issues present significant challenges for strategies that require precise intraday position and cash management, potentially limiting investment opportunities or creating unnecessary risk exposures. The FSB report further notes that these timing discrepancies can contribute to market fragmentation and liquidity challenges, particularly for globally active firms operating across multiple time zones and market structures [6].

#### 4.3. Valuation Methodologies

Front-office (IBOR) and accounting (ABOR) teams may employ different approaches to valuing securities, particularly for complex instruments like OTC derivatives or illiquid assets. Arcesium's examination of traditional versus modern accounting methods highlights that valuation discrepancies not only create reconciliation challenges but can also lead to material differences in performance reporting, risk assessments, and investment decision-making. These methodological differences can result in persistent valuation gaps between systems, affecting everything from risk calculations to investor reporting. Arcesium emphasizes that consistent valuation across systems is particularly challenging for alternative investments and complex derivatives, where market conventions, modeling approaches, and accounting requirements may diverge significantly. This divergence becomes especially problematic when external stakeholders like investors and regulators receive different valuation perspectives based on which system generated their reports [5].

#### 4.4. Corporate Action Processing

The treatment of corporate actions (dividends, splits, mergers, etc.) often differs between IBOR and ABOR systems. According to the Financial Stability Board's analysis of market structures, corporate actions represent a particular challenge for maintaining consistent views across investment and accounting systems. The FSB report notes that complex corporate events frequently require manual intervention and special handling, creating operational bottlenecks and potential for error. IBOR may incorporate anticipated corporate actions to support investment decisions, while ABOR typically records these events only after they have officially settled. The FSB emphasizes that this misalignment is particularly challenging for strategies with high turnover or significant exposure to markets with complex corporate action landscapes. Their analysis indicates that corporate action processing remains one of the least standardized and most operationally intensive aspects of investment operations, making it a significant contributor to the overall IBOR-ABOR reconciliation challenge [6].

### 4.5. Operational Inefficiencies

Maintaining separate IBOR and ABOR systems creates operational redundancies, increases technology costs, and requires additional staff for data management, reconciliation, and system maintenance. Arcesium's detailed analysis of traditional versus modern accounting methods highlights that fragmented data architectures typically result in higher operational costs, increased complexity, and reduced business agility. These inefficiencies extend beyond direct costs to impact operational resilience and business capabilities. Arcesium notes that firms with siloed data environments often struggle to implement changes consistently across systems, leading to implementation delays and potential compliance risks when regulatory requirements evolve. Their analysis suggests that as markets and investment strategies grow more complex, the operational friction created by maintaining separate IBOR and ABOR environments

will become increasingly untenable, driving more firms toward integrated data architectures that can support both investment and accounting requirements through unified data models [5].

The Financial Stability Board's report on market structures further emphasizes that operational inefficiencies in investment management infrastructures can contribute to broader market vulnerabilities during periods of stress. The FSB analysis notes that firms with fragmented systems often have more difficulty adapting to changing market conditions, potentially exacerbating liquidity challenges during volatile periods. Their research indicates that institutional investors with more integrated operational infrastructures demonstrated greater resilience during recent market stress events, suggesting that operational modernization has implications beyond efficiency to potentially impact market stability. As competitive pressures increase and market complexity continues to grow, the FSB suggests that operational integration will become an increasingly important factor in determining which investment managers can navigate challenging market environments most effectively [6].

Table 1 Quantitative Impact of IBOR-ABOR System Fragmentation on Investment Operations. [5, 6]

Metric	Value	Impact Area
Traditional Siloed Approaches	80%	All Asset Managers
Operational Resources Dedicated	30-40%	Operational Efficiency
Full-Time Staff (Mid-sized Firms)	05-10	Headcount Requirements
Average Discrepancy Window	16-20 hours	Data Accuracy
Firms Reporting NAV Challenges (Mar 2020)	22%	Valuation Accuracy
Complex Instrument Discrepancy Range	0.5-3.5%	Reporting Accuracy
Distinct Methodologies (Hedge Funds)	03-07	Process Complexity
Average Annual Corporate Actions	3,500	Processing Volume
Actions Requiring Manual Intervention	12%	Operational Risk

### 5. Bridging the Gap: Integration Approaches

Leading investment firms are pursuing various strategies to address the IBOR-ABOR divide. According to BNY Mellon's Future of Asset Management report, 65% of surveyed asset managers have identified improving operational efficiency through better integration of investment and accounting systems as a top strategic priority for the next three years, with nearly half of respondents planning to increase their technology budget allocation for such initiatives by 15% or more [7]. This growing focus reflects both the urgency of addressing current operational inefficiencies and the recognition that integrated data architecture provides competitive advantages in an increasingly complex investment landscape.

#### 5.1. Unified Data Architecture

Modern data architecture approaches leverage centralized data lakes or warehouses to establish a "single source of truth" for investment data. BNY Mellon's research indicates that 72% of large asset managers (those with over \$100 billion in AUM) are currently implementing or planning to implement unified data architectures that can simultaneously support both investment and accounting functions, compared to just 43% of smaller firms [7]. This architecture allows IBOR and ABOR systems to draw from the same underlying data repository while applying their specific business rules and transformations. The business impact of this approach is substantial, with firms that have successfully implemented unified data architectures reporting an average 23% reduction in reconciliation efforts and 31% faster delivery of investment insights to portfolio managers and investment committees. The technical complexity of these implementations remains significant, with BNY Mellon noting that successful unified data projects typically require 18-24 months to complete and involve cross-functional teams with expertise in both investment operations and data architecture [7].

#### 5.2. Near Real-Time Accounting

Advances in processing capabilities are enabling more frequent accounting cycles, moving from traditional end-of-day batch processing toward near-continuous ABOR updates. According to CloudGov.ai, the adoption of high-performance computing infrastructure has enabled 56% of financial services organizations to reduce their core processing cycle times by at least half over the past five years, with particular benefits for computation-intensive functions like investment accounting [8]. This evolution narrows the timing gap between IBOR and ABOR views, reducing the window for potential discrepancies. The operational benefits are particularly evident in global asset management organizations, with CloudGov.ai reporting that firms implementing near-continuous processing can reduce their operational risk exposure by up to 41% during high-volatility trading periods when position and valuation accuracy is most critical. The technology infrastructure required for this near-real-time processing capability represents a significant investment, with typical implementations requiring a 35-50% increase in computational capacity compared to traditional batch processing environments [8].

#### 5.3. Bi-Directional Reconciliation

Sophisticated reconciliation tools now support automated, bi-directional comparison of IBOR and ABOR data, identifying discrepancies and triggering resolution workflows as differences emerge rather than at day's end. BNY Mellon's survey found that 58% of asset managers have implemented or are implementing automated reconciliation platforms that can identify and categorize discrepancies in near real-time, with 26% of these systems now incorporating machine learning capabilities to improve efficiency over time [7]. These automation capabilities are delivering measurable benefits, with firms reporting an average 47% reduction in manual reconciliation effort following implementation. The regulatory benefits are equally significant, with BNY Mellon noting that firms with advanced reconciliation capabilities experienced 36% fewer compliance issues related to NAV calculation and reporting accuracy compared to those using traditional reconciliation approaches. The investment in these technologies continues to accelerate, with 61% of survey respondents indicating plans to further enhance their reconciliation capabilities in the next investment cycle [7].

### 5.4. API-Based Integration

Modern IBOR and ABOR systems increasingly expose APIs that enable real-time data exchange, allowing each system to leverage capabilities and data from the other without full system consolidation. BNY Mellon reports that 83% of asset managers now consider robust API capabilities as a "critical" or "very important" criterion when selecting new investment management systems, compared to just 47% who prioritized this feature five years ago [7]. This architectural shift has accelerated integration initiatives, with firms reporting that API-based integration projects deliver initial results 60% faster than traditional integration approaches that rely on batch file transfers and database replication. The flexibility of these approaches is particularly valuable for firms operating multiple specialized systems across different asset classes or investment strategies. As BNY Mellon notes, API-based integration allows firms to preserve their investments in specialized systems while still achieving the benefits of a more integrated data architecture, with 77% of surveyed firms pursuing this hybrid approach rather than complete system replacements [7].

### 5.5. Cloud-Based Solutions

Cloud platforms provide the scalability and flexibility required to handle the massive data volumes and complex processing requirements of integrated IBOR-ABOR environments while reducing infrastructure costs. According to CloudGov.ai, financial services organizations now allocate approximately 41% of their IT infrastructure budget to cloud services, up from 26% in 2020, with investment management functions among the fastest-growing areas of cloud adoption [8]. The economic benefits are substantial, with CloudGov.ai documenting average infrastructure cost reductions of 18-23% following migration of core investment operations to cloud platforms, along with a 33% improvement in time-to-market for new investment products. The performance advantages are equally significant, with cloud-based systems demonstrating 99.99% availability compared to the 99.5% typical of on-premises alternatives. Security considerations initially slowed cloud adoption in financial services, but CloudGov.ai reports that this hesitation has largely dissipated, with financial regulators across major markets now establishing clear frameworks for secure cloud adoption. The scalability of these platforms is particularly valuable for investment operations, with CloudGov.ai noting that cloud environments can typically scale to handle 300-400% of normal transaction volumes during market stress periods with minimal performance degradation, compared to the 150-200% capacity ceiling common in traditional data centers [8].

Table 2 IBOR-ABOR Integration Approaches: Adoption Rates and Impact Metrics. [7, 8]

Integration Approach	Adoption Rate	Implementation Metric	Operational Impact	
Unified Data Architecture	72% (Large Firms)	18-24 months to implement	23% reduction in reconciliation effort	
Unified Data Architecture	43% (Small Firms)	18-24 months to implement	23% reduction in reconciliation effort	
Near Real-Time Accounting	56%	35-50% increase in computational capacity	41% reduction in operational risk exposure	
Bi-Directional Reconciliation	58%	26% with machine learning capabilities	47% reduction in manual reconciliation effort	
API-Based Integration	83%	60% faster project delivery	77% pursuing hybrid approach	
Cloud-Based Solutions	41% of IT budget	99.99% availability	33% improvement in time-to- market	

## 6. Emerging Trends and Future Directions

Several key trends are reshaping the IBOR-ABOR landscape, driving innovation and transformation in how investment firms manage their operational infrastructure. The asset management industry is undergoing profound changes, with technological advancements and evolving market demands pushing firms to reconsider traditional approaches to investment operations. This evolution is occurring against a backdrop of significant industry growth, with global assets under management projected to increase from approximately \$110 trillion in 2020 to \$150 trillion by 2025, according to industry forecasts [10]. This substantial growth is creating both opportunities and challenges for investment operations, particularly in how firms manage the relationship between investment and accounting functions.

### 6.1. AI and Machine Learning Applications

AI and machine learning algorithms are being deployed to enhance data quality, automate reconciliation processes, and identify patterns in IBOR-ABOR discrepancies that may indicate systemic issues requiring attention. According to the Alternative Investment Management Association (AIMA), 58% of hedge funds and asset managers have already incorporated some form of AI or machine learning into their operational processes, with reconciliation and data quality management representing the most common use cases [9]. These implementations are delivering measurable benefits, with firms reporting an average reduction of 35% in manual data processing requirements and a 46% improvement in exception identification and resolution speed. The economic impact is particularly significant in reconciliation functions, where AIMA notes that machine learning algorithms can reduce the time required to identify and resolve breaks by up to 60% compared to traditional rule-based approaches. Beyond efficiency gains, these technologies are improving decision-making capabilities, with 42% of surveyed firms reporting that AI-enhanced analytics have provided investment teams with insights that would have been impossible to generate through conventional means [9].

#### 6.2. Blockchain and Distributed Ledger Technology

Distributed ledger technology offers potential solutions to the IBOR-ABOR divide by creating immutable, consensus-based transaction records that could serve both investment and accounting purposes simultaneously. AIMA reports that while only 17% of asset managers have implemented blockchain solutions in production environments, 64% are actively exploring or piloting the technology, reflecting growing confidence in its potential applications [9]. The technology's impact on operational efficiency could be transformative, with AIMA noting that blockchain-based settlement systems have demonstrated the potential to reduce settlement times from T+2 or T+3 to near real-time, while simultaneously eliminating the need for traditional reconciliation processes. Early implementations in private markets have been particularly promising, with one consortium of alternative asset managers reporting a reduction in settlement failures from 6% to less than 0.5% for over-the-counter transactions processed through their distributed ledger platform. The transparency and immutability inherent in blockchain technology addresses a fundamental challenge in the IBOR-ABOR relationship, as AIMA explains: "By creating a single, cryptographically secured 'golden source' of transaction data that is simultaneously visible to all authorized parties, distributed ledger technology eliminates the need for separate books of record and the reconciliation processes they necessitate" [9].

#### 6.3. Regulatory Evolution

Regulations like BCBS 239 and GDPR are driving increased focus on data lineage, quality, and governance across both IBOR and ABOR systems, pushing firms toward more integrated approaches. AIMA's research indicates that regulatory compliance costs for asset managers have increased by approximately 19% annually since 2018, with data-related regulations representing the most significant driver of this growth [9]. This regulatory pressure is influencing technology strategy, with 76% of firms reporting that regulatory requirements are a primary consideration in their operational technology roadmaps. The growing emphasis on data governance is particularly relevant to the IBOR-ABOR relationship, as regulations increasingly require firms to demonstrate complete data lineage from transaction execution through financial reporting. AIMA notes that firms with integrated data architectures typically spend 27-34% less on regulatory reporting and can respond to regulatory inquiries 52% faster than those with fragmented systems. Beyond compliance efficiency, these investments are yielding broader operational benefits, with firms reporting that improvements driven by regulatory requirements have enhanced their ability to support complex investment strategies and deliver more transparent reporting to clients [9].

#### 6.4. Investment Operations Outsourcing

The growing trend of outsourcing middle- and back-office functions is creating new operating models where third-party administrators maintain ABOR systems while investment managers focus on IBOR capabilities. According to analysis from Irish Tech News and PwC, approximately 55% of asset managers are now outsourcing at least some portion of their fund accounting and administrative functions, with this figure projected to reach 68% by 2025 [10]. This trend is particularly pronounced among mid-sized firms seeking to manage costs while accessing sophisticated technology capabilities. The financial rationale is compelling, with outsourcing typically reducing direct operational costs by 15-25% while providing access to continuously updated technology platforms without requiring substantial internal investment. However, this operating model creates new integration challenges, as firms must maintain seamless data flows between their internal front-office systems and the outsourced accounting environments. To address these challenges, the industry is evolving toward more collaborative outsourcing relationships, with Irish Tech News noting that 71% of asset managers now consider technological compatibility and data integration capabilities as critical factors in selecting service providers, ranking these considerations above direct cost in importance [10].

#### 6.5. Multi-Asset Class Expansion

The expansion of investment strategies across multiple asset classes increases the complexity of both IBOR and ABOR systems, requiring more sophisticated integration approaches to maintain consistency. Irish Tech News reports that assets in alternative investments are expected to grow from approximately \$10.7 trillion in 2020 to \$21.1 trillion by 2025, representing an annual growth rate of 15.3% and significantly outpacing traditional asset classes [10]. This shift toward more diverse and complex investment strategies creates substantial operational challenges, as each asset class introduces unique data requirements, valuation methodologies, and processing needs. The technology implications are significant, with firms reporting that supporting multi-asset strategies typically increases data management costs by 18-23% compared to traditional equity and fixed income portfolios. Despite these challenges, market demands continue to drive diversification, with 83% of asset managers reporting plans to expand their investment capabilities into at least one additional asset class in the next three years. This expansion is driving significant technology investments, with Irish Tech News noting that asset managers are expected to increase their technology spending from 3.6% of revenue in 2020 to approximately 5.8% by 2025, with data integration and multi-asset support representing the fastest-growing categories of technology investment [10].

**Table 3** Technology Adoption and Impact in IBOR-ABOR Integration: Current State and Future Projections [9, 10]

Technology Trend	Current Adoption Rate	Future Projection	Efficiency Impact	Cost Impact
AI and Machine Learning	58%	Not specified	35% reduction in manual processing	60% faster break resolution
Blockchain/DLT	17% in production, 64% exploring	T+2/T+3 to near real-time settlement	Settlement failures reduced from 6% to 0.5%	Eliminates reconciliation costs
Integrated Data Architecture	72% (large firms), 43% (small firms)	Not specified	27-34% less on regulatory reporting	Not specified

Cloud Computing	41% of IT budget	18-23% infrastructure cost reduction	33% faster time-to- market	18-23% cost reduction
Operations Outsourcing	55%	68% by 2025	Not specified	15-25% operational cost reduction
Multi-Asset Systems	83% plan expansion	Technology spends from 3.6% to 5.8% of revenue by 2025	Not specified	18-23% higher data management costs

#### 7. Conclusion

The relationship between IBOR and ABOR systems represents a fundamental aspect of investment operations architecture. While these systems serve different business purposes and stakeholders, their successful integration is increasingly critical to operational efficiency, risk management, and regulatory compliance. As technology continues to evolve, the traditional boundaries between IBOR and ABOR are blurring. Forward-thinking investment management firms are leveraging cloud computing, API integration, and advanced data management techniques to create more seamless connections between investment and accounting perspectives. The future likely points toward unified data architectures that can simultaneously support real-time investment decisions and rigorous accounting requirements while maintaining the specialized business logic required by each domain. Firms that successfully navigate this transformation will gain significant advantages in operational efficiency, decision support capabilities, and regulatory compliance in an increasingly complex investment landscape.

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